

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) FOB purchase update meeting  
**Date:** Tuesday, January 31, 2017 2:45:56 PM  
**Sensitivity:** Private

(b) (6), (b) (7)(C)

Thank you. We are here to serve so anytime you have a question, issue or concern let me know via email or phone call, and we will get you answer or at least a response to which we will work the answer.

Regards,

(b) (6), (b) (7)(C), CBM, PMP  
Director-Real Estate, Environmental and Leasing Services (REEL)  
Border Patrol Air & Marine Program Management Office (BPAM PMO)  
DHS-CBP-ES-FM&E  
(b) (6), (b) (7)(C) (cell)



**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, January 31, 2017 2:38 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)

[Redacted content]

**Subject:** RE: (b) (7)(E) FOB purchase update meeting  
**Sensitivity:** Private



Sir,

Yes it does clarify what is happening. Thank you for getting us an answer so quickly. I guess it would have occurred to me had I simply contemplated the cost of building a bridge. I blame the hour of the day and insufficient amounts of coffee. Again, thank you and your team for all the hard work in keeping this effort moving in the right direction.

Respectfully,

(b) (6), (b) (7)(C)

Director, MRO

USBP HLT SHQ

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 31, 2017 1:35 PM

**To:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) FOB purchase update meeting

**Sensitivity:** Private

(b) (6), (b) (7)(C) Thank you. Brief and to the point.

(b) (6), (b) (7)(C), I hope this suffices your question.

Our Office continues to move forward to that RE action is completed.

Any questions, please call me.

Regards,

(b) (6), (b) (7)(C), CBM, PMP

Director-Real Estate, Environmental and Leasing Services (REEL)

Border Patrol Air & Marine Program Management Office (BPAM PMO)

DHS-CBP-ES-FM&E

(b) (6), (b) (7)(C) (cell)





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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 31, 2017 10:14 AM

**To:** (b) (6), (b) (7)(C)

[REDACTED]

**Cc:** (b) (6), (b) (7)(C)

[REDACTED]

**Subject:** RE: (b) (7)(E) FOB purchase update meeting

**Sensitivity:** Private

Good morning (b) (6), (b) (7)(C),

Sir:

This solution is what we refer to in real estate as a “cost to cure.” Often times, when land is acquired by the government, there are other reasonable and necessary concessions negotiated with the landowner that require monies in excess of the appraised value be added to the final compensation. For example, in acquisitions along the border for the border fence, we accommodated “cost to cure” to fund landowners’ removal and relocation of existing infrastructure that was in the path of fence – such as their boundary fence, or a water well. What we would never agree to was to move and rebuild a fence or a well for a landowner – that is on them. Resolving such issues is mutually beneficial to the government and to the landowner.

Here, we are curing access to the site. In doing so, the government is not incurring any commitment to be involved in the bridge’s construction (b) (5) nor in its future maintenance and repair.

In other words, as stated earlier, this is a one-time expense that will cure access to the site.



Please note, this has been coordinated and vetted with CBP Office of Counsel and BPAM PMO leadership; USACE would not have negotiated this with TNC were it otherwise.

All of that said, if you would like to have a more detailed discussion, we are happy to arrange a teleconference. We can invite OCC onto the call.

Please let me know if you would like to have that call, and we will arrange it.

v/r

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 31, 2017 8:52 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) FOB purchase update meeting

**Sensitivity:** Private

Yes. (b) (6), (b) (7)(C) can provide an overview. (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 31, 2017 8:50:32 AM

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E) FOB purchase update meeting

All,

(b) (5)



(b) (5)

Your time and attention to this matter is greatly appreciated.

Respectfully,

(b) (6), (b) (7)(C)

Director, MRO

USBP HLT SHQ  
" ) ( ) " ) ( ) ( )

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, January 31, 2017 12:55 AM

To: (b) (6), (b) (7)(C)

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\_\_\_\_\_

[REDACTED] (b) (6),

(b) (6)

**Cc:** (b) (6), (b) (7)(C)

[REDACTED] (b) (6) (b) (6), (b) (7)(C)

\_\_\_\_\_

**Subject:** RE: (b) (7)(E) FOB purchase update meeting

**Sensitivity:** Private

As (b) (6), (b) (7)(C) indicated, due diligence documentation will be necessary prior to acquiring the property. A Phase I Site Assessment is the typical level of documentation required in accordance with the CBP Due Diligence policy. We are looking into the possibility of reducing the level of documentation given the location and type of facility being acquired. However, a physical inspection of the property is likely going to be required. Completion of the due diligence is going to be dependent on ability to access the property. We will be coordinating with (b) (6), (b) (7)(C) on access.

**From:** (b) (6), (b) (7)(C)

**Sent:** Monday, January 30, 2017 1:34 PM

To: (b) (6), (b) (7)(C)

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(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
Subject: RE: (b) (7)(E) FOB purchase update meeting  
Sensitivity: Private

All,

It appears there was a mix-up with today's call, so I am providing an update for Real Estate & Environmental.

**REAL ESTATE UPDATE:**

USACE reached an agreement verbally with The Nature Conservancy (TNC).

As you all know, the nearby bridge once used for wheel vehicular access has been in disrepair, and thus impassable for some time.

(b) (5), (b)(6);(b)(7)(C)

**ENVIRONMENTAL UPDATE:**

Prior to completing the land acquisition, the PMO will complete a Phase-1 site assessment to make an initial determination as to whether there is any contamination at this site. My understanding is that (b) (6), (b) (7)(C) is coordinating that effort. (b) (6), (b) (7)(C) if you could provide a status update on the Phase-1, that'd be great.

Thank you – and a special thanks to (b) (6), (b) (7)(C) for leading the negotiations!

v/r

(b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, October 14, 2016 11:57 AM

**To:** (b) (6), (b) (7)(C)

(b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E) FOB purchase update meeting

**When:** Monday, January 30, 2017 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E)

**Sensitivity:** Private

(b) (6), (b) (7)(C)

I can do this but if you want to let me know.

(b) (6), (b) (7)(C)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, August 18, 2016 12:23 PM

**To:** (b) (6), (b) (7)(C)

(b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** (b) (7)(E) FOB purchase update meeting

**When:** Occurs every 2 week(s) on Monday effective 9/12/2016 from 3:00 PM to 4:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** (b) (7)(E)

**Sensitivity:** Private

(b) (7)(E)

<< Message: FW: Purchase of (b) (7)(E) FOB in Houlton Sector >>

<< File: (b) (7)(E) FOB acquisition PRD 091216.docx >>

2006 to 2013 – (b) (7)(E) Station was using the (b) (7)(E) facility to conduct western operations. It is owned by the Maine Forest Service (MFS) and is located on leased land from the Nature Conservancy (NC). (b) (7)(E) was sub-leasing bedroom space from the MFS

2013 – MFS advised (b) (7)(E) that they were no longer going to use the facility. (b) (7)(E) (PAIC (b) (6), (b) (7)(C)) did an issue paper proposing to purchase the facility for use as a FOB.



2013 – (b) (7)(E) submits proposal to HQ LEOD requesting (b) (7)(E) be designated as a FOB (was not prior to this) and for continued use.

Sept. 2013 – Chief (b) (6), (b) (7)(E) (B-1) approves (b) (7)(E) as a FOB, approves continued use of it and recommends the purchase of the facility.

2014 – Facility was appraised by MFS and 3 possible buy scenarios were created. Largest cost estimate was (b) (5)

(b) (5), (b)(6); (b)(7)(C)

(b) (5) – Budgeted funding was \$500K.

Spring 2015 – bridge that crosses river to get to camp is destroyed by ice.

May 2015 – HQ MRO (Facilities) advises (b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

June 2015 to January 2016 – ACE starts some very limited engagement with MFS and NC about the purchase.

April 2016 - Due to the bridge being knocked out and delay in the purchase process, NC decides it no longer wants to sell the land surrounding the camp – now wants only to lease the land. This results in some wavering by ACE/FME whether the purchase will continue. After some conversations with (b) (7)(E), purchase is to continue

May/June 2016 – land around FOB surveyed by contractor for ACE

August 2016 – FOB appraised by contractor for ACE.

The ACE POC for this project is (b) (6), (b) (7)(C) (Dallas/Fort Worth) at (b) (6), (b) (7)(C). He has been designated as the ACE person to contact if we have any questions or issues.

The FME Real Estate POC (b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: ELP (b) (7)(E) Bridge Repairs  
**Date:** Thursday, November 17, 2016 10:19:03 AM

---

Yes. Am aware. This is El Paso. So it is Western Corridor.

(b) (5)

(b) (5)

(b) (6), (b) (7)(C), CBM, PMP  
Director-Real Estate, Environmental and Leasing Services (REEL)  
Border Patrol Air & Marine Program Management Office (BPAM PMO)  
DHS-CBP-ES-FM&E  
(b) (6), (b) (7)(C) (cell)



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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, November 17, 2016 9:52 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: ELP (b) (7)(E) Bridge Repairs

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C)

This came across my desk. These were drafts that were done by (b) (6), (b) (7)(C). This project is again being considered. I believe this is in the Eastern Corridor. No PRD or funding has been approved.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Real Estate Lead and Program Manager  
Real Estate and Environmental Services Division  
Border Patrol Facilities and Tactical Infrastructure Program Management Office (BPFTI)  
Facilities Management and Engineering (FM&E)  
BB: (b) (6), (b) (7)(C)  
Email: (b) (6), (b) (7)(C)  
"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, November 17, 2016 9:47 AM



**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6); (b) (6), (b) (7)(C)  
**Subject:** ELP (b) (7)(E) Bridge Repairs

(b) (6), (b) (7)(C)

Attached is a construction cost estimate a certified cost engineer colleague of mine (b) (6), PE, CCE) prepared for the project based on concept repair sketches the owner prepared. The ROM construction cost estimate is (b) (5)

I have revised the project PRD to reflect the updated cost estimate. I have also added costs for the Corps of Engineers including, PM, design, construction and construction oversight bringing the total ROM estimated project cost to (b) (5).

I would also like to make some edits to the PRD risk registrar but I couldn't edit the image in the word file provided to me. If I could send me the template used to develop the risk registrar I will update it.

Finally, I took a shot at estimating key milestone dates for the project holding the target completion date (b) (5). My schedule assumptions need to be confirmed by (b) (6), (b) (7)(C) as all three have potential critical path activities that impact project delivery. (b) (5)

(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., PMP, Chief Engineer

LMI

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: ELP (b) (7)(E) Bridge Repairs  
**Date:** Thursday, November 17, 2016 11:49:44 AM

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Thanks

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, November 17, 2016 8:31:02 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: ELP (b) (7)(E) Bridge Repairs

FYSA..... (b) (5)  
(b) (5).

(b) (6), (b) (7)(C), CBM, PMP  
Director-Real Estate, Environmental and Leasing Services (REEL)  
Border Patrol Air & Marine Program Management Office (BPAM PMO)  
DHS-CBP-ES-FM&E  
(b) (6), (b) (7)(C) (cell)



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**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, November 17, 2016 9:52 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: ELP (b) (7)(E) Bridge Repairs

(b) (6), (b) (7)(C) and (b) (6), (b) (7)(C),

This came across my desk. These were drafts that were done by (b) (6), (b) (7)(C). This project is again being considered. I believe this is in the Eastern Corridor. No PRD or funding has been approved.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Real Estate Lead and Program Manager  
Real Estate and Environmental Services Division  
Border Patrol Facilities and Tactical Infrastructure Program Management Office (BPFTI)  
Facilities Management and Engineering (FM&E)



BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

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**From:** (b) (6), (b) (7)(C)

**Sent:** Thursday, November 17, 2016 9:47 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6); (b) (6), (b) (7)(C)

**Subject:** ELP (b) (7)(E) Bridge Repairs

(b) (6), (b) (7)(C)

Attached is a construction cost estimate a certified cost engineer colleague of mine ((b) (6), PE, CCE) prepared for the project based on concept repair sketches the owner prepared. The ROM construction cost estimate is (b) (5)

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(b) (5)

Please let me know if you have any questions or concerns.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), P.E., PMP, Chief Engineer

LMI

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) | (b) (6) | (b) (6), (b) (7)(C)  
**Subject:** RE: PF225/VF300 land costs broken out (DOJ requested in wake of Tuesday's Post article)  
**Date:** Friday, March 24, 2017 5:39:11 PM

---

Yes pls share with (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
[Redacted]

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, March 24, 2017 5:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) | (b) (6) | (b) (6), (b) (7)(C)  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]

**Subject:** PF225/VF300 land costs broken out (DOJ requested in wake of Tuesday's Post article)

(b) (6), (b) (7)(C),

As you're aware, the following article was run by the Washington Post, but they've apparently made a correction since it first launched on the internet on Tuesday:

[https://www.washingtonpost.com/news/wonk/wp/2017/03/21/trumps-big-beautiful-wall-will-require-him-to-take-big-swaths-of-other-peoples-land/?utm\\_term=.71f784a6e196](https://www.washingtonpost.com/news/wonk/wp/2017/03/21/trumps-big-beautiful-wall-will-require-him-to-take-big-swaths-of-other-peoples-land/?utm_term=.71f784a6e196)

In the *Post* article, it now states that, "The U.S. government has already spent \$78 million compensating private landowners, **as well as on land surveys and appraisals.**" {bold/underlined language is newly added by the Post since original release on 3/21}

(b) (5), (b)(6);(b)(7)(C)

[Redacted]



(b) (5)

With your permission, I'd like to share these figures with (b) (6), (b) (7)(C).

Thank you, and I hope y'all have a great weekend!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Air and Marine  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C); (b) (6)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C); (b) (6)  
**Subject:** CIR Documents  
**Date:** Friday, June 21, 2013 9:47:49 AM  
**Attachments:** NON-RESPONSIVE  
Draft (b) (7)(E) CIR PRD.docx  
(b) (7)(E) Fence Replacement Initial risk.xls

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(b) (6), (b) (7)(C):

Attached are 3 documents: the first is a draft process flow for the PRD amendments. The open discussion amongst the three of us is timing to complete. (b) (5)

The other two documents are DRAFT versions of the amendment and risk matrix using (b)(7)(E) replacement fence as the location.

(b) (6), (b) (7)(C), PMP  
PM, TI  
LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
BB: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy



Program	Tactical Infrastructure	
FM&E # & Project Title	(b)(7)(E)	Fence Replacement
Date	6/19/2013	
Project Manager	(b) (6), (b) (7)(C)	
Project Base Cost Est.	\$	(b) (5)
PBC + Est. Impact	\$	(b) (5)

Border Patrol Facilities and Tactical Infrastructure

# Risk Register



RISK MANAGEMENT SUMMARY RESULTS (planned)		
3 Point Impact Estimate		
Low	Medium	High
(b) (5)		
Total Expected Impact - Dollars	\$	(b) (7)(E)
Total Expected Impact - Days		598

(b) (5)



Program	Tactical Infrastructure	
FM&E # & Project Title	(b)(7)(D)	Fence Replacement
Date	6/19/2013	
Project Manager	(b) (6), (b) (7)(C)	
Project Base Cost Est.	\$	(b) (5)
PBC + Est. Impact	\$	

Border Patrol Facilities and Tactical Infrastructure

# Risk Register



RISK MANAGEMENT SUMMARY RESULTS (planned)		
3 Point Impact Estimate		
Low	Medium	High
(b) (5)		
Total Expected Impact - Dollars	\$	(b) (7)(E)
Total Expected Impact - Days		598
Impact to Critical Path - Total Days		-

(b) (5)



Border Patrol Facilities Tactical Infrastructure PMO Risk Categories		
Category	Definition	Examples
(b) (5)		



(b) (5)



(b) (5)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** Re: TI/Military Project and YUMA ENABLE Weekly Update 07/02/14  
**Date:** Wednesday, July 02, 2014 2:12:25 PM

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Thank you too...

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, July 02, 2014 02:08 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** TI/Military Project and YUMA ENABLE Weekly Update 07/02/14

(b) (6), (b) (7)(C) – Below are my updates for the week. I am headed out of the office shortly and will be out of the office tomorrow. Have a great July 4<sup>th</sup>!

-  
TI/Military Weekly Update 07/02/14

- ELC (b) (7)(E) Road: FY14 Construction is complete (b) (5), (b) (7)(E)  
(b) (5), (b) (7)(E)
- (b) (5)
- (b) (7)(E):
  - JTF-N Update: All FY14 road work has been completed to date. (b) (5)  
(b) (5)
  - Forest Service Update: BPFTI is working with CBP Procurement on the Modification for the IAA in the amount of \$ (b) (5), (b) (7)(E)  
(b) (5)
  - (b) (5)
- Coronado National Forest Service Road EA is due October 2014. PRD is drafted and provided to (b) (6), (b) (7)(C) for review and routing as of 4/24/2014.
- (b) (7)(E) Fence:
  - Construction started on 12/19/13
  - Substantial Completion was on 6/19/14



- Final walk through took place on 6/25/14
- Actuator is in transit to El Paso for installation at the LWC the week of July 7<sup>th</sup>.
- Closing out final construction punch list items and transitioning to M&R and Border Patrol.
- (b) (7)(E) Crossing: Right of Entry obtained for 1 private land owner (b) (6) and working to finalize ROE/OTS with (b) (5), (b) (6)  
(b) (5)
- (b) (7)(E) Crossings: DOJ will hold a follow-up meeting with the Water District board in July 2014 to finalize the Declaration of Takings (DOT). SSEB was held from 5/20/14-5/21/14, and on 6/24/14 for Tech Review. (b) (5) The Base will include 3 Crossing, with an Option for the remaining 5 Crossing. (b) (5)

(b) (5)

- RGV (b) (7)(E) Phase 1 & 2 100% Drawings are available. FY14 Construction is complete as of 6/20/14 (b) (5)
- Laredo (b) (7)(E) Re-Vegetation contract to be awarded (b) (5) The PRD is currently being circulated for final signature.
- (b) (7)(E) Road PRD (FY15 MILCON) PRD was signed on 3/18/2014. Final 15% Designs were distributed on 4/9/2014. Real Estate obtained executed ROE-S clearance with the City of Laredo (b) (5)  
(b) (5)
- Yuma (b) (7)(E) Road Improvement PRD (FY15 MILCON) PRD was signed on 3/18/2014. Final 15% Designs were distributed on 4/9/2014. ENV and RE cleared for ROE.
- C-1 (b) (7)(E) Road Improvement PRD (FY15 MILCON) PRD was signed on 3/18/2014. Final 15% Designs were distributed on 4/9/2014. ENV and RE cleared for ROE.
- Future (FY15 & Beyond) MILCON Planning: Projected unit for Fronton (2 Unit), WDR (1 to 2 JTF-N Units; 1 National Guard Unit), and (b) (7)(E) (1 Unit).
- (b) (7)(E) Secondary Fence: Draft PRD was sent to BusOps on 6/30/2014 for final signature. D&D Funding approved in the amount of \$450K – to be placed on Equipment BPA and contract for material purchase. Environmental to complete MFR for clearance and finalizing possible 404 permit needs.
- (b) (7)(E) Pump Project: Meeting held with IBWC and CBP to discuss path forward between IBWC and the County. IBWC to make a decision on the path forward by the end of July 2014.

#### Yuma Lights ENABLE

- Field Demonstration of the lights took place the night of 1/4/14. BPFTI approved all designs on 5/8/14. Contractor submitted the Draft IGA, Contract and Financing Document to CBP on 5/31/14. (b) (5)

(b) (5)

(b) (5) Environmental is obtaining final signature on the additional CATEx needed for trenching.

○

(b) (5)

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP



Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) Real Estate Status Update  
**Date:** Friday, September 13, 2013 5:23:23 PM

---

Thanks all.

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, September 13, 2013 05:19 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** Re: (b)(7)(E) Real Estate Status Update

Fyi for All-

Sunland Park has signed a ROE-S, and the Corps has contracted an appraisal.

These are significant positive developments. Thank you to (b) (6), (b) (7)(C) and the Corps RE team in Ft Worth!

I hope everyone has a great weekend!

V/r

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 30, 2013 02:55 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** (b)(7)(E) Real Estate Status Update

FYI for All-Concerned:

**WESTERN PORTION of (b)(7)(E) FENCE 'RE GREEN':**

We just today received our first signed ROE-C for the two Timberlake Properties (now BJTR Investments LP).

As you can see on the attached map set, this covers (Tracts (b) (7)(E)), which encompass the



western portion of the proposed work area – including the access in from the railroad crossing. So, we're 'RE Green' for the western half of the project.

**EASTERN PORTION – STATUS & PATH FORWARD:**

As for the eastern half of the project, there are two owners: the Union Pacific Railroad and Sunland Park Properties LLC.

I'm also attaching the RE Status Tracking spreadsheet that (b) (6) (USACE RE) has been updating for us each Thursday.



Special thanks to (b) (6) for his responsiveness and diligence in pursuing RE clearance as expeditiously as possible!

We're half-way there after formally energizing just three weeks ago!

I hope everyone has a great 3-day weekend!

Very Respectfully,

(b) (6), (b) (7)(C)

W: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 21, 2013 12:05 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Updated with Both Attachments - FW: (b)(7)(E) RE Map & RE Status Update

(b) (6), (b) (7)(C),

1. Sector confirmed that Tract (b) (7)(E) is the correct access point to the site.
2. Sector understands that Tract (b) (7)(E) will be very tight along the railroad lines, and you will get whatever space is available.



3. Staging in Tract (b) (7)(E) Some concerns were discussed that need to be considered.

(b) (5)

4. Another concern raised is (b) (5)

(b) (5)

(b) (5)

(b) (5) If anyone has a concern with either of those, please respond to this email. Thanks!

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, August 20, 2013 2:01 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Updated with Both Attachments - FW (b)(7)(E) RE Map & RE Status Update

(b) (6), (b) (7)(C),

I'll set up a call, maybe for tomorrow, so we can discuss the real estate plan for (b)(7)(E)

(b) (5) Please review the attached, and invite anyone you'd like.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, August 20, 2013 1:37 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Updated with Both Attachments - FW (b)(7)(E) RE Map & RE Status Update

(b) (6), (b) (7)(C), here you go.

To review:

1. Confirm access & staging
- 2.
- 3.

(b) (5)

FYI – The Corps has already commenced efforts to secure a Right of Entry for Construction (ROE-C) from impacted landowners.



I've attached the tracker sheet we've put together.

Here's the latest update notes from (b) (6) (Corps Realty Specialist):

*(he's updating me weekly on status)*

- 1) ROE-C's are all created
- 2) BJTR Investments (Timberlake) - made contact and sent ROE-C...we will be working with 5 members of the corporation, they are reviewing ROE-C
- 3) Sunland Park Properties - made contact with officer of corporation, he is forwarding on my request to the owner, following up
- 4) Union Pacific - Prior contact has retired, attempted to make contact, following up

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**

Real Estate Program Manager

LMI

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6)  
**Subject:** RE: (b)(7)(E) Real Estate Status Update  
**Date:** Friday, September 27, 2013 12:17:11 PM

---

FYI for all-

**Sunland Park Properties, LLC:** As you will recall, Sunland Park was not willing to sign a ROE-C, but they agreed to sell the land. So, the Corps has ordered the appraisal for the Sunland Park properties, (b) (5) A formal appraisal is required due to the magnitude of this acquisition. Once complete, we will be ready to make an offer.

**Union Pacific Rail Road (UPRR):** UPRR has not yet come back to the Corps with their proposed edits to the proposed agreement; it's reportedly being routed through their hierarchy. The Corps is continuing to follow-up, and they hope to hear back within the next few weeks.

**BJTR Investments:** As you all know, we have a ROE-C for the BJTR tracts – so they're clear for real estate. To go ahead and complete the land acquisition as agreed to in the ROE-C, the Corps will first need to perform a survey. (b) (5)  
(b) (5)

We continue to make great progress – Thanks again to (b) (6) and the whole Corps RE team!

Very Respectfully,

(b) (6), (b) (7)(C)  
W: (b) (6), (b) (7)(C)  
M: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, September 13, 2013 5:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** Re: (b)(7)(E) Real Estate Status Update

Fyi for All-

Sunland Park has signed a ROE-S, and the Corps has contracted an appraisal.

These are significant positive developments. Thank you to (b) (6) and the Corps RE team in Ft Worth!

I hope everyone has a great weekend!



V/r

(b) (6), (b) (7)(C)

**From:** (b) (6), (b) (7)(C)

**Sent:** Friday, August 30, 2013 02:55 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6)

(b) (6), (b) (7)(C)

**Subject:** (b)(7)(E) Real Estate Status Update

FYI for All-Concerned:

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(b) (5)



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M: (b) (6), (b) (7)(C)

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**Sent:** Wednesday, August 21, 2013 12:05 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Updated with Both Attachments - FW: (b)(7)(E) RE Map & RE Status Update

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3. Staging in Tract (b) (7)(E) – Some concerns were discussed that need to be considered.

(b) (7)(E)

4. Another concern raised is (b) (7)(E)

(b) (5)

(b) (5)

(b) (5)

If anyone has a concern with either of those, please respond to this email. Thanks!

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 20, 2013 2:01 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: Updated with Both Attachments - FW: (b)(7)(E) RE Map & RE Status Update

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(b) (5)

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review the attached, and invite anyone you'd like.

(b) (6), (b) (7)

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**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 20, 2013 1:37 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Updated with Both Attachments - FW: (b)(7)(E) RE Map & RE Status Update

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2.

3.

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FYI – The Corps has already commenced efforts to secure a Right of Entry for Construction (ROE-C) from impacted landowners.

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Real Estate Program Manager

LMI

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*



**From:** (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
[FM&E-BPFTI-TI](#); [FM&E-BPFTI-A&E](#); [FM&E-BPFTI-FAC](#); [FM&E-BPFTI-BOD](#)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** Updated slides: RE/ENV PMR  
**Date:** Monday, September 09, 2013 12:38:01 PM  
**Attachments:** [BPFTI PMO RE ENV PMR Sept 2013 MASTER ALL v6 amb 090913.pdf](#)

---

All- minor update to slide 70. Feel free to print the update but we will talk to the new numbers.

<<BPFTI PMO RE ENV PMR Sept 2013 MASTER ALL v6 amb 090913.pdf>>

(b) (6), (b) (7)(C)

**Office:** (b) (6), (b) (7)(C)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, July 12, 2013 7:15 AM  
**To:** (b) (6), (b) (7)(C)  
FM&E-BPFTI-RE&ENV; (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6), (b) (7)(C)  
FM&E-BPFTI-TI; FM&E-BPFTI-A&E; FM&E-BPFTI-FAC;  
FM&E-BPFTI-BOD  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6)  
**Subject:** RE/ENV PMR  
**When:** Monday, September 09, 2013 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** VTCs/ (b) (7)(E)

9/9- final slides attached. Please print a copy for the meeting.

<< File: BPFTI PMO RE ENV PMR Sept 2013 MASTER ALL final amb 090913.pdf >>

All,



The next RE/ENV PMR will be held on Monday, September 9. Slides forthcoming. All VTCs have been booked.



# CBP Office of Administration

## **Facilities Management and Engineering**

---

Border Patrol Facilities and Tactical Infrastructure PMO  
RE/ENV Division Program Management Review  
September 9, 2013



U.S. Customs and  
Border Protection





# Agenda



## Part 1: REAL ESTATE BRANCH

- I. Budget Overview
- II. CTIMR Overview
- III. RE Activities- TI
- IV. RE Activities- Facilities
- V. RE Activities – Towers
- VI. FITT Update

## Part 3: ENVIRONMENTAL BRANCH

- I. Budget / BPA Status
- II. Current Actions/Projects
  - TI
  - Facilities
    - Mitigation
    - Range Remediation

## Part 2: LEASING BRANCH

- I. Leasing Organization and Functional Areas
- II. Facilities Leasing by Program Corridors (Holdover/Renewal/New)
- III. Tower Leasing Program
- IV. TRIRIGA
- V. Planning and Early Requirements Development
- VI. Budget and Finance
- VII. Lease Administration





# RE / Env Division – Organization Chart



(b) (6), (b) (7)(C)





# **PART 1: REAL ESTATE BRANCH UPDATE**





# Real Estate Branch- Agenda

---



## **I. Budget Overview**

## **II. CTIMR Overview**

## **III. RE Activities- TI**

- PF225 RE/Acquisition Litigation
- Rio Grande Valley Sector
- Laredo Sector
- El Paso Sector
- Tucson Sector
- San Diego Sector

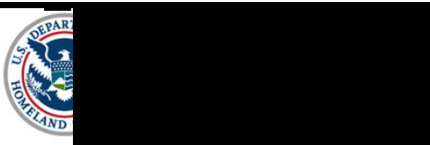
## **IV. RE Activities- Facilities**

- Rio Grande Valley, Laredo, Del Rio Sectors
- El Paso Sector
- Tucson Sector
- Misc Activities- Multiple Sectors

## **V. RE Activities – Towers**

- New Towers Status
- Tower Maintenance & Repair Program (TMRP) Status

## **VI. FITT Update**





# I. Budget Overview





# Real Estate- Budget Status

(b) (6), (b) (7)(C)



TI REAL ESTATE FUNDING STATUS - 26aug13						
PF225 REAL ESTATE - RWA 20028710						
-	<u>AUTHORIZED AMT</u>	<u>OBLIGATED AMT</u>	<u>EXPENDITURES</u>	<u>UDO'S</u>	<u>OPEN COMMITMENTS</u>	<u>AVAILABLE</u>
<u>PF225 REAL ESTATE TOTALS:</u>	(b) (5)					
SDC BIS REAL ESTATE - RWA 20028711						
-	<u>AUTHORIZED AMT</u>	<u>OBLIGATED AMT</u>	<u>EXPENDITURES</u>	<u>UDO'S</u>	<u>OPEN COMMITMENTS</u>	<u>AVAILABLE</u>
<u>SDC BIS REAL ESTATE TOTALS</u>	(b) (5)					
CTIMR REAL ESTATE - RWA 20050392						
-	<u>AUTHORIZED AMT</u>	<u>OBLIGATED AMT</u>	<u>EXPENDITURES</u>	<u>UDO'S</u>	<u>OPEN COMMITMENTS</u>	<u>AVAILABLE</u>
<u>CTIMR REAL ESTATE TOTALS:</u>	(b) (5)					
TI (b) (7)(E) TOWERS - RWA 20060545						
-	<u>AUTHORIZED AMT</u>	<u>OBLIGATED AMT</u>	<u>EXPENDITURES</u>	<u>UDO'S</u>	<u>OPEN COMMITMENTS</u>	<u>AVAILABLE</u>
<u>TI RVSS TOWER REAL ESTATE TOTALS</u>	(b) (5)					
IFT site prep (b) (7)(E) - RWA 20068934						
-	<u>AUTHORIZED AMT</u>	<u>OBLIGATED AMT</u>	<u>EXPENDITURES</u>	<u>UDO'S</u>	<u>OPEN COMMITMENTS</u>	<u>AVAILABLE</u>
<u>IFT REAL ESTATE TOTALS:</u>	(b) (5)					





# I. CTIMR Overview





# CTIMR Overview– All Sectors

(b) (6), (b) (7)(C)



As of August 22, 2013

CTIMR Work Category	As of April 2, 2010		As of August 22, 2013 (Green- Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	546/340		640/1159	*701/1173
Roads & Bridges/Boat ramps (miles/count/count)	644/0/0		963/13/0	3979/24/8
Vegetation Control Debris removal (count/acres/miles)	254/40/391		234/295/616	235/1033/1110
Drainage & Grates (count) Culverts and Low water crossings	132		380	415
Lighting & Electrical (count)	1087		1304	1304

10704 miles of fence need road clearance

Area 1 Baseline July 30, 2010  
Area 4 Baseline September 24, 2010  
Area 2 & 3 Baseline October 8, 2010





## III. RE Activities: TI Update





# Real Estate - TI Status PF225 Litigation

(b) (6), (b) (7)(C)



(b) (5), (b) (7)(E)





# Real Estate- TI Status - RGV

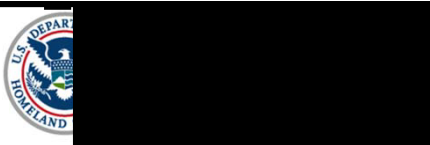
(b) (6), (b) (7)(C)



## Current Actions:

1. **RGV Gates: 100%** of the (b) (7)(E) are RE Certified for Construction, but (b) (7)(E) have RE issues:
  - (b) (7)(E) are pending utility easements and assignments that may not come within Weston's contracted performance schedule. Gates may require testing via generator.
  - (b) (7)(E) (at (b) (5) ) are constructed and are cleared by a ROE-C. But, negotiation reached an impasse – DT currently in legal review.
  - (b) (7)(E) is constructed, but learned access road is public (county owned). Cannot close gate until road is acquired. Likely will require DT.
  - (b) (7)(E) RE Certified by ROE-C's. Negotiations underway for all required tracts.
  - (b) (7)(E) RE Certified, with plans to use alternate access route. Preferred route in negotiation; will be 'donated'.

**Estimated completion: October 2013**





# Real Estate- TI Status - RGV (con't)

(b) (6), (b) (7)(C)



## Litigation Status/Open Items:

(b) (5), (b) (7)(E)





# Real Estate- TI Status - RGV (con't)

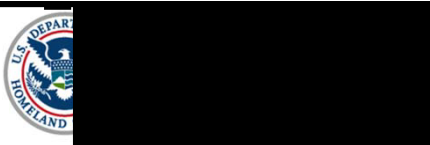
(b) (6), (b) (7)(C)



## Upcoming PRDs

### 1. O-1- O-3 Fence Segments

- ROM RE Budget: \$43M
- **Projected RE Schedule:** (Assumes 35% design at 6-month mark, 6 months from DT filing to Possession)
  - **O-3:** (b) (7)(E) (15 Months –Hidalgo County; owners ID'd; title work underway)
  - **O-1:** (b) (7)(E) (23 Months – Starr County; forecast 12 months for title work)
  - **O-2:** (b) (7)(E) (26 Months – Starr County + more new owners; forecast 15 months for title work)
- **Key Assumptions:**
  - **188 Tracts** (95% of which will require condemnation)
    - O-1 (63 tracts), O-2 (100 tracts), O-3 (25 tracts)
  - **35 Relocations**
    - O-1 (25 Relos), O-2 (2 Relos), O-3 (8 Relos)
- **Land Acquisition Options:** (will be evaluated tract-by-tract)
  - Install Gate & Provide Access Cure (buy fee swath, Damage 50% to riverside and 25% to dry side)
  - No Gate & No Access Cure (buy fee swath and 100% Riverside – no damage to dry side)





# Real Estate- TI Status - RGV (con't)

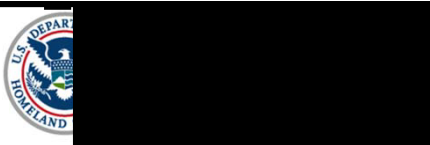
(b) (6), (b) (7)(C)



## Upcoming PRDs (con't)

### 2. Phase 2 Gates

- Originally (b) (7)(E), now (b) (7)(E) – because Phase-1 option not exercised
- Rough Order of Magnitude (ROM) RE Budget (*based on* (b) (7)(E)): **\$32M to \$51M**, includes:
  - Estimate approximately 240 condemnations (*new and amended*)
  - Acquiring roughly 35 acres of property for construction (*avg \$4,000 per acre*)
  - Compensating for value damages to impacted property (*roughly 9,000 acres*)
  - U.S. Army Corps of Engineers (USACE) and Department of Justice (DOJ) support
  - Required surveys, appraisals and title work
  - Potential for business and residential relocations





# CTIMR Summary – RGV

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of September 24, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	49/NA	50/NA	54/6	54/6
Roads & Bridges/Boat ramps (miles/count/count)	98/NA/NA	99/NA/NA	99/NA/NA	664/NA/NA
Vegetation Control Debris removal (count/acres/miles)	48/0/57	55/0/94	16/0/94	*16/449/550
Drainage & Grates (count)	0	1	1	1
Lighting & Electrical (count)	38	38	0	0

\*veg/deb points are pending



Baseline Area 4 September 24, 2010



# Real Estate- TI Status- LRT & DRT

(b) (6), (b) (7)(C)



## Current Actions – RE Clearance for M&R Activities:

### 1. Boat ramps and related access (LRT)

- (b) (6) – ROE executed May 2013. Lease approved and in execution . Survey & GLO easement to follow initial M&R work.
- City of Laredo – Easement acquired in 2012. Street address secured August 2013.

### 2. Vegetation control in POE bridge areas (LRT)

- Private landowners (2) – Informal written clearance obtained 2012. License agreements presented Jan 2013 (one executed Feb 2013; one awaiting landowner response).
- City of Laredo – Informal written clearance obtained 2012. License agreement to be requested.

### 3. Phase II and Phase III Roads (LRT & DRT)

- Multiple landowners in (b) (7)(E) AOR (6 miles; 7 properties; 23 total landowners) – Licensing effort in progress. Current status: 4 executed agreements; 1 refusal; 2 awaiting landowner response.
- Union Pacific Railroad (10.5± miles along UPRR tracks in Val Verde County) – ROE to perform broad range of one-time M&R actions executed by CTIMR contractor July 2013.





# CTIMR Summary – (b) (7)(E)

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of September 24, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	1/1	1/3	1/3	1/3
Roads & Bridges/Boat ramps (miles/count/count)	0/NA/NA	2/NA/NA	2/1/0	65/1/3
Vegetation Control Debris removal (count/acres/miles)	NA/0/NA	NA/9/NA	NA/9/NA	NA/9/NA
Drainage & Grates (count)	0	7	7	13
Lighting & Electrical (count)	NA	NA	NA	NA

Baseline Area 4 September 24, 2010





# CTIMR Summary – BBT

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of October 8, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	5/3	5/3	5/3	5/3
Roads & Bridges/Boat ramps (miles/count/count)	5/NA/NA	5/NA/NA	5/NA/NA	206/NA/NA
Vegetation Control Debris removal (count/acres/miles)	1/NA/1	1/NA/1	6/NA/1	6/NA/1
Drainage & Grates (count)	NA	NA	NA	NA
Lighting & Electrical (count)	NA	NA	NA	NA

Area 3 Baseline October 8, 2010





# CTIMR Summary – DRT

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of September 24, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	3/19	3/19	4/31	4/31
Roads & Bridges /Boat ramps (miles/count/count)	16/0/0	6/1/0	18/1/0	1091/3/4
Vegetation Control Debris removal (count/acres/miles)	20/40/4	20/40/4	20/47/4	20/47/4
Drainage & Grates (count)	NA	NA	1	1
Lighting & Electrical	NA	NA	NA	NA

Baseline Area 4 September 24, 2010





# Real Estate- TI Status - EPT

(b) (6), (b) (7)(C)



## Current Actions – RE Clearance for M&R Activities:

### 1. Phase III roads

- o **Animas Foundation** (20± miles on ~495,000-acre property) – Agreement in concept reached April 2013 for CBP-funded, Animas-executed M&R work plan. Additional negotiation required.
- o **BLM** (50 miles, 34 segments, 12 roads) – ROW permit application submitted Aug 2012. On hold pending resolution of BLM-proposed cost reimbursements.
- o **NM State Land Trust** (28 miles, 27 segments, 10 roads) – ROW permit pre-application meeting held Nov 2012. On hold pending resolution of BLM cost & NM fee issues.
- o **Private landowners** (40 miles, 15 segments, 13 roads) – License agreement with PacWest in negotiation (30 miles). Others on hold (10 miles).

### 2. Other

- o **(b) (7)(E) tower/access** (8 properties, 8 owners) – All required ROEs executed. Survey underway, with easement acquisition to follow.
- o **(b) (7)(E) Rd bypass** (1 property/owner) – New ROE executed. Survey/site assessment in progress. Easement acquisition to follow.
- o **Broken TXDOT culvert under (b) (7)(E) fence access road** – Ownership validated. Further action pending agreement between CBP and TXDOT.





# CTIMR Summary – EPT

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of October 8, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	171/184	172/186	184/250	184/250
Roads & Bridges/Boat ramps (miles/count/count)	187/0/NA	205/3/NA	142/3/NA	437/8/NA
Vegetation Control Debris removal (count/acres/miles)	92/NA/127	92/NA/153	92/NA/185	92/NA/195
Drainage & Grates (count)	41	60	115	138
Lighting & Electrical (count)	107	60	107	107

Area 3 Baseline October 8, 2010





# Real Estate- TI Status- EPT

(b) (6), (b) (7)(C)



## Current Actions (cont.):

1. (b) (7)(E) **Gap:** RE is Certified for Construction following possession of 3 DTs, however:

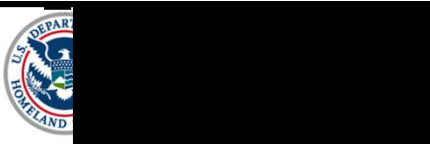
(b) (5)

2. (b) (7)(E) **Crossings:**

- 5 of 8 check-final surveys complete; in technical review before turning over to IBWC for review.
- IBWC should then formally concur with surveys and with DOJ's legal determination
- Condemnation to quiet title should be filed in early-mid November timeframe.
- 3 crossings will be 'Green' once Possession Order issued. Other 5 await access/staging – will be contract options

3. (b) (7)(E) **(Milcon):** (*Access road & staging area on private land; Crossing on IBWC land*)

- Negotiations pending (*for access & staging*)
- Title work nearly done; offers will be made once title work is complete
- Drafted letter to Hudspeth County asserting crossing is on IBWC land; will require condemnation to quiet title





# Real Estate- TI Status - EPT

(b) (6), (b) (7)(C)



## Upcoming PRDs:

### 1. (b)(7)(E)

- ROM RE Budget: \$800,000
- Sector constructed (b)(7)(E) mile of landing mat fence in 1995/96, assumed to be in Roosevelt Reservation (RR)
- Later determined that approx. (b)(7)(E) mile falls within a gap in the RR

(b) (5)





# Real Estate- TI Status – TCA (On TON)

(b) (6), (b) (7)(C)



## Current Actions

1. **TON Required Roads** (*approx. 160 miles of road*)
  - Committed to performing centerline surveys necessary for a permit; commencing top-priority roads first
2. **TON Fence & Border Road Constructed along Fence:** (constructed under resolution)
  - Committed to obtain Bureau of Indian Affairs (BIA) Right of Way for portions of fence & border road that jut out of the Roosevelt Reservation (RR). Intent is to survey those areas along with the road surveys.
3. **Drainage Improvement Project (DIP):** (de-scoped from border-wide DIP; RE in planning for over 3 years)

(b) (7)(E)

(b) (7)(E)





# Real Estate- TI Status - TCA

(b) (6), (b) (7)(C)



## Current Actions:

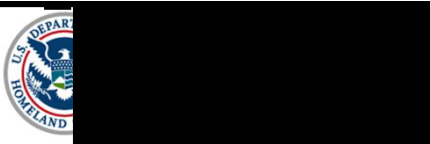
1. BMGR - Memorandum of Understanding (MOU) and License Agreement in negotiations - approximately (b) (7)(E) of CTIMR roads
2. Securing Rights for required M&R roads on State of Arizona Lands – Working with State to file three separate applications (1 for each county). Applications will be filed by mid-September.

## Litigation Status/Open Items:

(b) (5)

## Upcoming PRDs:

1. Replacement of landing mat fence – (*pending CIR*)
2. Six camps to FOB in Tucson – (*pending CIR*)





# CTIMR Summary – TCA

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of October 8, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	155/23	155/309	156/516	*210/516
Roads & Bridges/Boat ramps (miles/count)	131/0/NA	240/1/NA	388/2/NA	1015/2/NA
Vegetation Control Debris removal (count/acres/miles)	74/NA/49	79/NA/51	79/NA/51	80/NA/51
Drainage & Grates / Cattle Guards (count)	54/0	123/0	175/5	177/24
Lighting & Electrical (count)	354	354	354	354

(b) (6) miles of fence need road clearance

Area 2 Baseline October 8, 2010





# CTIMR Summary – YUM

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of October 8, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	92/68	123/61	123/61	123/74
Roads & Bridges/Boat ramps (miles/count/count)	103/0/0	104/1/0	106/1/0	188/1/1
Vegetation Control Debris removal (count/acres/miles)	4/NA/130	6/NA/208	6/NA/221	6/NA/246
Drainage & Grates (count)	37	48	48	52
Lighting & Electrical (count)	48	48	253	253



Area 2 Baseline October 8, 2010



# BIS Litigation Status (SDC) *All Cases Settled*

(b) (6), (b) (7)(C)



## 1. Condemnations with Wide Value Disparity between Gov't / Owner:

- 53.14 Acres (State of CA): Gov't deposited \$2,425,000 vs. State at \$15,096,250
  - Settlement reached at \$5,950,396 (*includes Bunker Hill case*); Final title policy issued.

## 2. Whiskey-8: DT Filed 2/6/12; Court Issued Possession Order 2/13/12

- 2.81 acres originally condemned from City of San Diego: converted from Lease to Own. CBP later determined it only needed 0.889 acres, so Gov't revested 1.92 acres
  - Deposited Originally: \$310,000
  - Settlement reached – \$96,915 (*City returned \$213,085*)

## 3. Bunker Hill Access Road: DT Filed 2/7/12; Court Issued Possession Order 2/23/12

- 5.095 acres owned by State of CA
  - Deposited: \$285,000
  - Settlement reached – (*Final compensation included in the settlement with the State of CA*)

## BIS Real Estate BUDGET:

- Available Funding Overage After \$3.2M UDO to cover Settlement = **+\$23.9M**





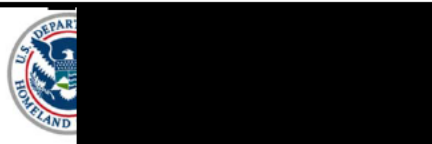
# CTIMR Summary – SDC

(b) (6), (b) (7)(C)



As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of July 30, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	16/32	16/32	61/280	61/280
Roads & Bridges/Boat ramps (miles/count/count)	38/0/NA	66/5/NA	127/5/NA	231/5/NA
Vegetation Control Debris removal (count/acres/miles)	4/0/17	4/20/35	4/187/54	4/302/56
Drainage & Grates (count)	0	19	33	33
Lighting & Electrical (count)	280	304	330	330



Area 1 Baseline July 30, 2010



# CTIMR Summary – ELC

(b) (6), (b) (7)(C)

As of August 22, 2013

CTIMR Work Category	As of April 2, 2010 (Original Baseline)	As of July 30, 2010 (CTIMR Baseline)	As of August 22, 2013 (Green-Green)	Total CTIMR Requirements
Fence & Gates (miles/count)	52/10	52/10	52/10	*58/10
Roads & Bridges/Boat ramps (miles/count/count)	66/NA/NA	77/NA/NA	77/NA/NA	94/NA/NA
Vegetation Control Debris removal (count/acres/miles)	11/0/7	11/47/7	11/53/7	11/226/7
Drainage & Grates (count)	NA	NA	NA	NA
Lighting & Electrical (count)	260	260	260	260

0.0 miles of fence need road clearance

Area 1 Baseline July 30, 2010





## **IV. RE Activities: FAC Update**





# Real Estate- FAC Status - RGV, DRT, LRT

(b) (6), (b) (7)(C)



## Del Rio Current Actions:

**Rock Springs, TX BPS** - Purchase of land under mobile building owned by BP. Funding provided for RE work, including survey & appraisal. Appraisal completed. Contract for survey should be awarded within a month.

## Laredo Current Actions:

**Freer BPS** - Final negotiations for preferred site to begin in September. Appraisal complete. (b) (5)

(b) (5), (b) (6)

## Rio Grande Valley Current Actions:

(b) (7)(E) **Checkpoint** – Revised Market Study complete. Preferred site selected. Contract for survey is complete. (b) (5), (b) (7)(E)

(b) (5)





# Real Estate- FAC Status EPT

(b) (6), (b) (7)(C)



## Current Actions:

### (b) (7)(E) FOB

- State abandoned entry road to LPOE/FOB; no longer a public Right of Way (RoW)
- CBP technically has no legal access to POE/FOB; road reverted back to (b) (7)(E)
- Negotiations re-commenced after funding issues resolved
- Revised OTS sent to (b) (7)(E) t on 8/20/13. (b) (7)(E), (b) (5) in fee (*includes back rent*)
- (b) (7)(E) performing their own appraisal prior to going to their board for approval





# Real Estate- FAC Status TCA

(b) (6), (b) (7)(C)



## Current Actions:

1. (b) (7)(E)

- (b) (5)

2. (b) (7)(E) FOB:

- Lease fully executed for expanded (b) (7)(E) site

3. (b) (7)(E) FOB:

- (b) (5)





# Real Estate- FAC & TI Status – Other

(b) (6), (b) (7)(C)



## Current Actions

1. (b) (7)(E) **BPS (TCA)**: Secure abandonment of County roadway easement over site – In progress.
2. **Advanced Training Center** (b) (7)(E) : Title review, boundary survey, and closeout of RE acquisition, all through USACE – Title review complete (5/13). Boundary survey and RE acquisition closeout in progress.
3. **Tethered Aerostat Radar System (TARS) Program (multiple sectors)**
  - Program being transferred from USAF to CBP-OTIA. Includes (b) (7)(E) existing TARS sites and (b) (7)(E) related beacon sites along southern border and in Puerto Rico.
  - BPFTI handling transfer of RE rights for all (b) (7)(E) sites. Includes amended special use permits and MOUs with Army; new leases with private and public landowners; assignment or replacement of other government permits; and direct transfer of two USAF-owned sites.
  - All RE actions except the (b) (7)(E) direct transfers and (b) (7)(E) DHS-associated beacon sites will be through USACE, with funding provided by BPFTI and reimbursed by OTIA.
  - Currently on track to complete all actions by 9/30/13 deadline, with possible exception of BLM approval of ROW assignment for (b) (7)(E) TARS site.
4. **Force Development Evaluation (FDE) Project (RGV)**
  - CBP-OTIA evaluation of DOD aerostat-and-tower (b) (7)(E) systems.
  - BPFTI handling RE clearance for (b) (7)(E) initial sites in RGV. Accelerated project timeframe and combination of FAA and ENV issues have required RE clearance actions on (b) (7)(E) sites so far.
  - Current status: license agreements executed on (b) (7)(E) sites, in negotiation on (b) (7)(E) others.





# Real Estate- FAC Status - Other

(b) (6), (b) (7)(C)



## 1. RE Clearance for OTIA Projects

Former (b) (7)(E) Station - declare excess with GSA and obtain BLM approval. Without BLM approval, BPFTI will have to fund removal of old HQ building per the current BLM agreement.

## 2. Firing Range Effort: multiple Sectors; confirm status and clear- Complete.

## 3. Camp-to-FOB Conversion(s) (CIR Planning) - In progress.

DRT: (b) (7)(E) EPT: (b) (7)(E) (a/k/a (b) (7)(E) )

TCA Sector: (b) (7)(E)

(b) (7)(E)

RGV: (b) (7)(E)

## 4. Northern Border: (b) (7)(E) Border Patrol Station - Once environmental work is complete and Flood maps revised, will proceed with the Air Base property at no cost to the Government. Anticipated complete (b) (5)

## 5. Missing Deeds Project - 14 of 27 located.

## 6. Easement Outgrant Effort: multiple Sectors.

(b) (7)(E) BPS: negotiations with Utility complete; awaiting letter to WA Dept. of Ecology

(b) (7)(E) BPS: working with BPFTI PM.





# V. RE- Towers Update





# Real Estate Towers Activity- New Towers

(b) (6), (b) (7)(C) (b) (7)(E) IFT; (b) (6), (b) (7)(C) (MDP)



## Current Status:

Acquisition of new tower sites and ingress/egress:

(b) (7)(E) – (b) (7)(E); (b) (7)(E) *RE certified. All RE is Clear!*

IFT – (b) (7)(E); (b) (7)(E) *RE certified. All RE is Clear!*

MDP – (b) (7)(E); (b) (7)(E) *long-term lease in execution, (b) (7)(E) in final approval.*





# Real Estate Towers Activity

## Towers Maintenance & Repair Program (TMRP)- (b) (6), (b) (7)(C)



Sector	# sites	Percent reviewed	Number remaining to turn 'green' for FAA M&R	Number remaining for various real estate document deficiency cures
Tucson & Yuma	(b) (7)(E)	100%	(b) (7)(E)	
Rio Grande		100%		
Laredo		100%		
Del Rio		100%		
El Paso		100%		
Marfa		100%		
El Centro		100%		
San Diego		100%		
Blaine		0%		
Swanton		0%		
Houlton		0%		
Detroit & Buffalo SBInet		0%		
Total				





# Real Estate Towers Activity

## Towers Maintenance & Repair Program (TMRP)- (b) (6), (b) (7)(C)



### Current Activities:

#### **Review with FM&E Real Estate**

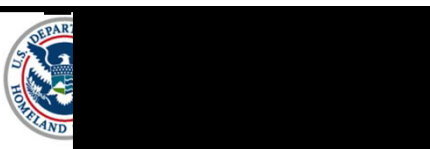
- Collect and review of all documentation available
- Discuss individual sites, circumstances and deficiencies
- Determine work to perform

#### **Satisfying RE needs of users and curing deficiencies**

- Add additional property or obtaining easements for FAA M&R
- Address missing documentation, expired leases, missing attachments, title and survey, etc.
- Share data with FM&E leasing office

#### **Coordination with FM&E Leasing Office**

- Share documentation in FITT
- Plan for management of easements and other assets in TRIRIGA





# VI: FITT Update





# FITT Update

(b) (6), (b) (7)(C)



## OBJECTIVES:

- Ensure all RE information & status is current
- Ensure applicable RE documentation is uploaded into FITT

## STATUS: ('active' projects = top priority)

- Working with USACE to review & update RE data in FITT
- Efforts are substantially complete for 'active' projects
- Corrections based on validation/spot-check – done by end of September
- Next focus on 'closed' projects: already started updating PF225 RE to make current with ongoing DT/ADT process





# PART 2: LEASING BRANCH UPDATE





# Leasing Branch- Agenda

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- I. Leasing Organization and Functional Areas
- II. Facilities Leasing by Program Corridors (Holdover/Renewal/New)
- III. Tower Leasing Program
- IV. TRIRIGA
- V. Planning and Early Requirements Development
- VI. Budget and Finance
- VII. Lease Administration





# **I. Leasing Organization and Functional Areas**





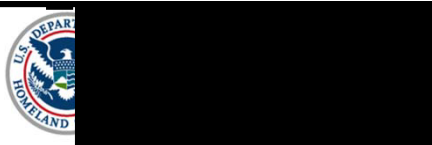
# Leasing Branch Organization

(b) (6), (b) (7)(C)



## Organization: Territory and Functional Programs

(b) (6), (b) (7)(C)



U.S. Customs and  
Border Protection



## II. Facilities Leasing by Program Corridors





# Leasing – Program Overview

(b) (6), (b) (7)(C)



## Functional Areas

- Program Policy, Processes and Regulation Compliance
- Portfolio Management and Planning
  - Inventory management (TRIRIGA and Data Accuracy)
  - Prioritization and Expiring Lease Planning
  - Planning Coordination and Tracking
  - Requirement Development – Early Acquisition Strategy Development
- Execution (4 Facilities Program Corridors and Tower Program)
  - Lease acquisition
  - Design and construction Management
  - Integrated occupancy services for move in
- Budget Formulation and Financial Management
- Lease Administration
  - Life-cycle Admin. – terminations, renewal options, escalations, change of owner, cyclical MRO,
  - Overtime Utilities and Services
  - Property Management - lessor performance monitoring and correction, maintenance repairs





# Leasing – East Southeast Corridor (9/3/13)

Program Manager – (b) (6), (b) (7)(C)

Program Analyst – Vacant

## Area of Responsibility

Houlton Sector

Swanton Sector

Buffalo Sector

Miami Sector

Ramey Sector

## Projects of Interest

(b) (7)(E) BPS

(b) (7)(E) BPS (b) (7)(E)

(b) (7)(E) BPS (b) (7)(E)

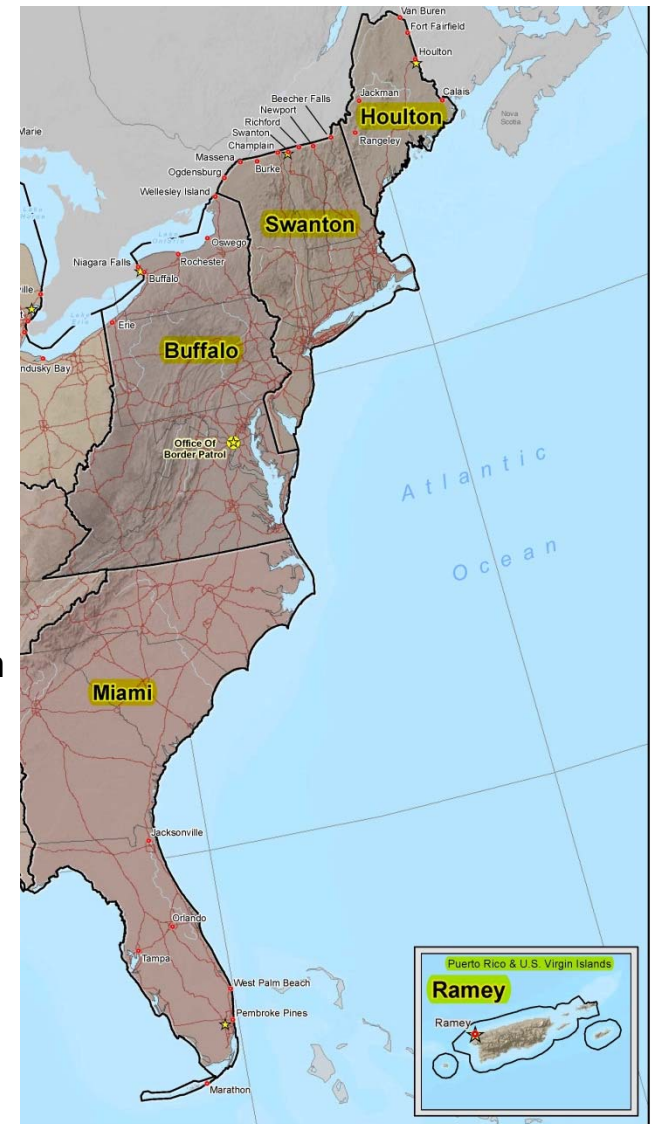
Swanton Sector (move to Station)

## Inventory – 31 Leases / Agreements

- 433k sf
- 2.38 Acres
- Holdovers: 6
- Renewals: 8
- New Actions: 2 to 0 – new projects canceled; staying at same location
- Closures: 0
- Estimated Annual Savings: \$ (b) (5)

## Corridor Rent Responsibility

- GSA Leased: \$16,353,498
- Direct Leased: \$402,183





# Leasing – East Central Corridor (9/3/13)

Program Manager – (b) (6), (b) (7)(C)  
Program Analyst – (b) (6), (b) (7)(C)

## Area of Responsibility

Del Rio Sector  
Detroit Sector  
Laredo Sector  
New Orleans Sector  
Rio Grande Valley Sector

## Projects of Interest

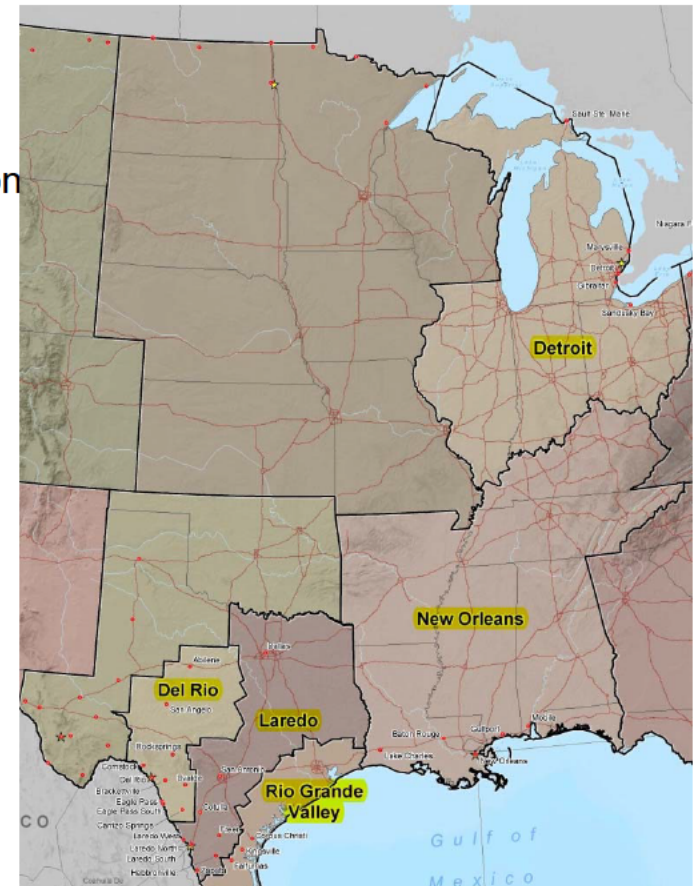
(b) (7)(E)  
(b) (7)(E) / BPS Relocation  
(b) (7)(E) BPS Relocation  
(b) (7)(E) Training Facility

## Inventory – 75 Leases / Agreements

- 603K Square Feet
- 200 Acres
- Holdovers: 11
- Renewals: 5
- New Actions: 3
- Closures: 4
  - Estimated Annual Savings: \$ (b) (5)

## Corridor Rent Responsibility

- GSA Leased: \$ 14,741,974
- Direct Leased: \$ 2,438,097





# Leasing – West Central Corridor

Program Manager – (b) (6), (b) (7)(C)  
Program Analyst – (b) (6), (b) (7)(C)

## Area of Responsibility

Big Bend Sector

El Paso Sector

Grand Forks Sector

Tucson Sector

Yuma Sector

## Projects of Interest

(b) (7)(E) BPSH  
BPS

(b) (7)(E) BPS

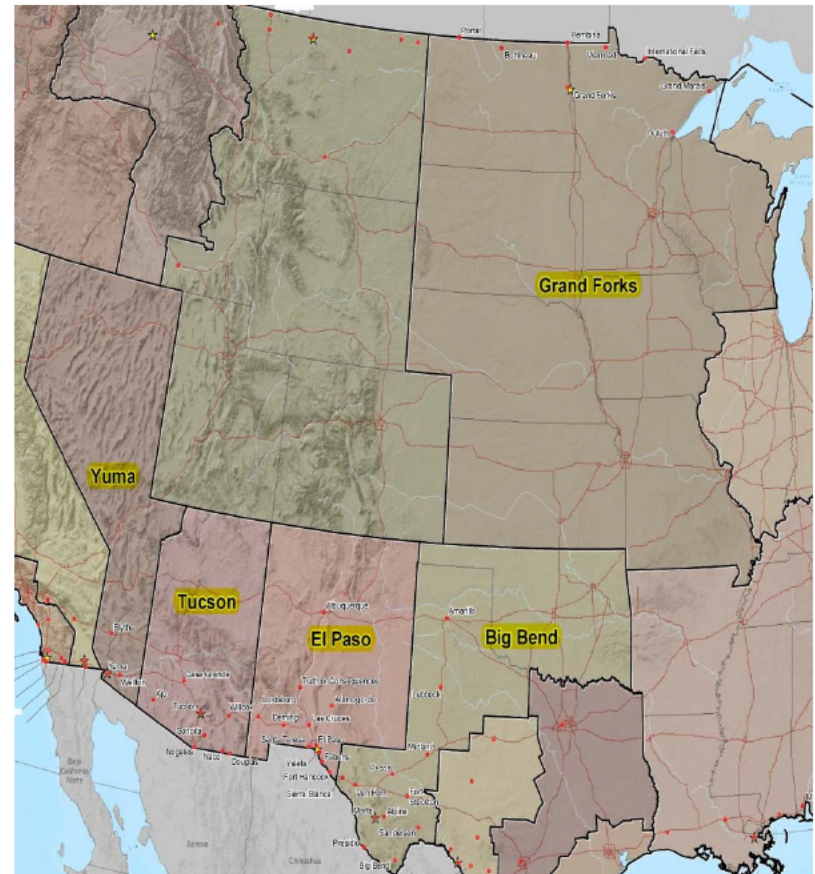
(b) (7)(E) BPSH Training Facility  
BPSH Fac Maint/Prop

## Inventory- 77 Leases / Agreements

- 565K Square Feet
- 459 Acres
- Holdover: 11
- Renewal: 4
- New Actions: 2
- Closures: 0
  - Estimated Annual Savings: \$ (b) (5)

## Corridor Rent Responsibility

- GSA Leased: \$9,485,813
- Direct Leased: \$1,614,474





# Leasing – Pacific Corridor (9/3/13)

Program Manager – (b) (6), (b) (7)(C)

Program Analyst – (b) (6), (b) (7)(C)

## Area of Responsibility

San Diego Sector

El Centro Sector

Blaine Sector

Spokane Sector

Havre Sector

## Projects of Interest

(b) (7)(E) VMF FMF

(b) (7)(E) BPS

## Inventory – 44 Leases / Agreements

- 390K Square Feet
- 77.35 Acres
- Holdovers: 10
- Renewals: 10
- New Actions: 2
- Closures: 0
  - Estimated Annual Savings: \$ (b) (5)

## Corridor Rent Responsibility

- GSA Leased: \$8,958,782
- Direct Leased: \$3,772,469





## III. Tower Leasing Program





# Leasing – Towers Nationwide (9/3/13)

Program Manager – (b) (6), (b) (7)(C)  
Program Analyst – (b) (6), (b) (7)(C)



- **Tower Lease Portfolio:** (b) (7)(E)
  - Expiring leases to be replaced with Succeeding Leases through FY2015: (b) (7)(E)
- **Lease Acquisition and Lease Administrative Support Provided to:**
  - IFT
  - (b) (7)(E) Existing Towers (USACE / FAA Validation and correction)
  - (b) (7)(E) Upgrade and Refresh Program – (b) (7)(E) (Succeeding Leases or SLAs)
  - SBINet Northern Border and Southern Border Transfer
  - Other Tower Leases: Havre Sector (b) (7)(E) – (b) (7)(E) (Pending funding for equipment)
- **Tower Lease Processes and Templates:**
  - Standard Lease and process under GSA Categorical Delegation authority for land
  - Standard Lease and process under GSA Categorical Delegation authority for Towers (Land & Towers)
  - Standard Lease and process for DHS 1103(b) Leasing authority for Land
- **Tower Rent Budget:**
  - SW Border Towers: \$445,811 (b) (7)(E)
  - Northern Border SBINet: \$298,644 (b) (7)(E)
  - Northern Border (Havre Sector): \$28,520 (b) (7)(E)
  - SW Border SBINet: (b) (7)(E) Pima County – Anticipated No-Cost; Effective FY14, transfer to BPFTI





## IV. TRIRIGA





# Leasing – TRIRIGA (9/3/13)

(b) (6), (b) (7)(C)



## TRIRIGA

- 347 Active Lease Records
- 99 Active GSA Occupancy Agreements
- 248 Direct Leases
- Improving record quality and integrity almost every day by correcting, revising, and adding information.
- Ensuring lease records are attached to appropriate building, land or structure records; adding and updating premise records.
- Approximately 99% complete for initial data entry, still correcting, revising, and adding data elements. Leases entered as they become available.

## Inventory Management

- PM over Data Accuracy Program
- Over 133 leases have been reviewed for data accuracy
- Review includes proper escalation payments, proper BE/BU codes with proper naming conventions in TRIRIGA
- Source documents are reviewed for accuracy prior to uploading to TRIRIGA and KMS





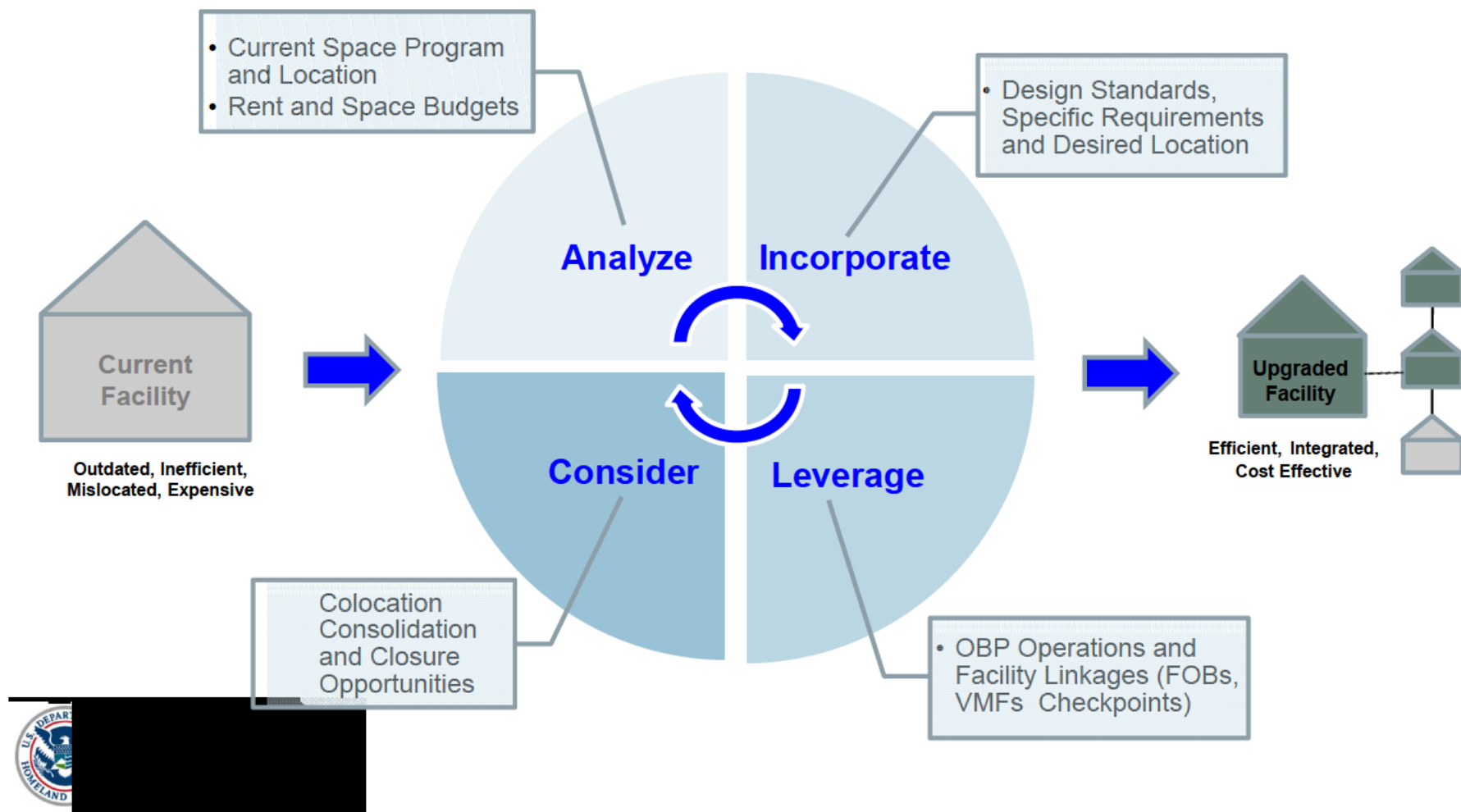
# V. Planning and Early Requirements Development





# Leasing – Requirements Development (9/3/13)

- Requirements constraint of no new space and no additional funding requires increased creativity and analysis to meet OBP's facility needs





# Leasing – Requirements Development

- Operational Analysis of Alternatives
  - Locate BPS facilities based on distances between top operational facilities (checkpoints, FOB's substations)
  - Configure and right-size BPS facilities based on proximity to support elements (SHQ's, VMF's, fuel islands, processing/holding)

(b) (7)(E)





# Leasing – Requirements Development

## Cost Analysis of Alternatives

- Allows the cost comparison of various facility options that are right-sized to meet OBP'S operational requirements
- Incorporates design standards while considering budget limitations and aggregate space constraints

(b) (7)(E) BPS - Analysis of Alternatives												
August 6, 2013												
		(b) (7)(E) Current Configuration			1) (b) (7)(E)			2) (b) (7)(E) I-94 Upgrades			3) (b) (7)(E)	
	\$1.50	42000	\$0.00	\$32 - \$35	42000	\$50.00	\$35.00	24000	\$40.00	\$35.00	95000	\$50.00 \$35.00
	\$ / mile	sf	\$ / sf	\$ / sf	sf	\$ / sf	\$ / sf	sf	\$ / sf	\$ / sf	sf	\$ / sf \$ / sf
	One-Way Trips/Day	Distance (miles)	Capital Costs (MCA Funds)	Annual Costs (rent & travel)	Distance (miles)	Capital Costs (MCA Funds)	Annual Costs (rent & travel)	Distance (miles)	Capital Costs (MCA Funds)	Annual Cost (rent & travel)	Distance (miles)	Capital Costs (MCA Funds) Annual Cost (rent & travel)
Facility (Auxiliary) Costs												
(b) (7)(E)			\$0	\$1,341,866								
			\$50,000	\$1,470,000		\$2,100,000	\$1,470,000		\$960,000	\$840,000		\$1,800,000 \$3,325,000
			\$0	\$11,000		\$0	\$11,000		\$500,000	\$11,000		\$0 \$11,000
			\$0	\$1,600,000		\$0	\$1,600,000		\$0	\$1,600,000		\$2,950,000 inc in BRF rent
Travel Costs (includes vehicle and labor)												
(b) (7)(E)	20	26		\$284,700	10		\$109,500	10		\$109,500	12	\$131,400
	136	28		\$2,084,880	21		\$1,563,660	21		\$1,563,660	22	\$1,638,120
	0	0		\$0	0		\$0	0		\$0	0	\$0
	8	0		\$0	0		\$0	15		\$65,700	0	\$0
	20	15		\$164,250	14		\$153,300	14		\$153,300	0	\$0
Total Costs			\$50,000	\$5,614,830		\$2,100,000	\$4,907,460		\$1,460,000	\$4,343,160		\$4,750,000 \$5,105,520
Present Values (10 years)				\$45,591,301			\$41,903,897			\$36,686,918		\$46,160,341





# Leasing – Requirements Development (9/3/13)

## ■ Requirements Tracking

- Log of requirements' development materials transmitted to OBP for review.
- Aligns the efforts of OBP and BPFTI while reflecting the overall lease acquisition pipeline.

Sector/Station	Facility	Status/ Guidance	Document Transmitted	Date to OBP	Date Returned	Action Required	MCA Funds Req'd (\$)	
	(b) (7)(E)	(b) (5)						
ELC (b) (7)(E)				PRD	4/18/2013	4/22/2013; 6/17/2013	PRD has been completely signed off. OBP signed LAPD on 6/17/2013. Project forwarded to GSA; reconciling program w/ new VMF design stds. RWA sent to GSA.	\$1,600,000
SDC (b) (7)(E)				TBD			Ongoing discussions with OBP Facilities and SDC sector regarding requirements for solicitation. Ongoing programming meetings; OBP Operations to discuss current analyses with SDC sector.	\$2,100,000
TCA (b) (7)(E)				LAPD	2/26/2013	Responded 8/09/2013	OBP has provided direction relative to long-term goals at CAG and TUC stations; CAG splits into two stations, with the southern portion located in Three Points. Working on operational analysis of current and proposed BPS locations.	\$1,100,000
HLT (b) (7)(E)				TBD			After review of several relocation and backfill options between HLT BPS and SHQ, OBP has put this project on hold pending possible approval of CIR. Submitted to GSA to obtain LDA to extend current lease.	\$648,000
MIP (b) (7)(E)				GSA R4 Checklist & Delineated Area Map	January 2013		Ongoing review of current facility requirements with OBP Facilities. Awaiting further definition of facility requirements from OBP and review by senior mgt.	TBD
							\$5,448,000	





# Leasing – Requirements Development (9/3/13)

## ■ Efficiency Analysis

- Review of leased facilities to ascertain locations with high rents (\$/person) and/or poor utilization rates (sf/person)
- BPS design standards are included for comparison purposes and to ensure proper benchmarking

OBP Leased Facilities' Efficiency Analysis									
9/3/2013									
		Staffing			Inside Space			Annual Costs	
Sector	Station (VMFs not included)	Agents	Support	Total Staff	Total Space (rsf)	Net Space (usf)	Utilization Rate (usf/person)	Rent (FY2013)	\$/person \$/usf
						110			
BPS Design Stds	(b) (7)(E)	(b) (7)(E)			(b) (7)(E)		232	\$432,410	(b) (7)(E)
							322	\$1,732,527	
							223	\$1,987,231	
							167	\$2,072,164	
Pacific Corridor	(b) (7)(E)				(b) (7)(E)				(b) (7)(E)
Blaine (BLW)							154	\$332,132	
							178	\$70,836	
Havre (HVM)							284	\$225,180	
							1024	\$43,380	
							694	\$1,726,429	
							669	\$513,820	
							740	\$523,645	
							773	\$605,832	
							644	\$366,748	
							351	\$140,348	
							682	\$1,741,320	
San Diego (SDC)						227	\$1,597,073		
						81	\$1,280,186		





# Leasing – Requirements Development (9/3/13)

## ■ MCA Funding Requirements for Relocation Projects

- Likelihood of relocation based on current lease evaluation during requirements development, then included in MCA planning
- Average ROM estimate of \$50/sf, comprised of IT systems/cabling, security, furniture, equipment and move costs

MCA Funding Requirements for Leased Facilities by Fiscal Year																	
August 30, 2013																	
		FY2013				FY2014				FY2015				FY2016			
	MCA Funds Req'd	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
<b>OBP Facility</b>																	
<i>Pacific Corridor</i>																	
ELC/ (b) (7)(E)	(b) (5)				1222	0	0	100	100	178							
SDC (b) (7)(E)						79	79	79	80								
SDC (b) (7)(E)						100	50	250	250	250	250	250	250	250	200		
<i>West Central Corridor</i>																	
TCA/ (b) (7)(E)						100	143	143	143	143	143	143	143				
EPT/ (b) (7)(E)						75	75	75	75	75	75	75	75				
BBT (b) (7)(E)						15	20	20	20	20	20	20					
EPT (b) (7)(E)						50	56	56	56	56	56	56	56	56			
BBT (b) (7)(E)						50											
<i>East Central Corridor</i>																	
LRT/ (b) (7)(E)					0	0	0	0	0	0	0	0	0	0			
DRT/ (b) (7)(E)						50											
DRT/ (b) (7)(E)						50											
<i>East Southeast Corridor</i>																	
HLT/ (b) (7)(E)					0	50	50	50	50	50	50	50	50	50	50	50	98
<b>Totals</b>		\$0	\$0	\$0	\$1,222	\$619	\$473	\$773	\$774	\$772	\$594	\$594	\$574	\$356	\$250	\$50	\$98
					\$1,222				\$2,639				\$2,534				\$754
					<b>FY2013</b>				<b>FY2014</b>				<b>FY2015</b>				<b>FY2016</b>

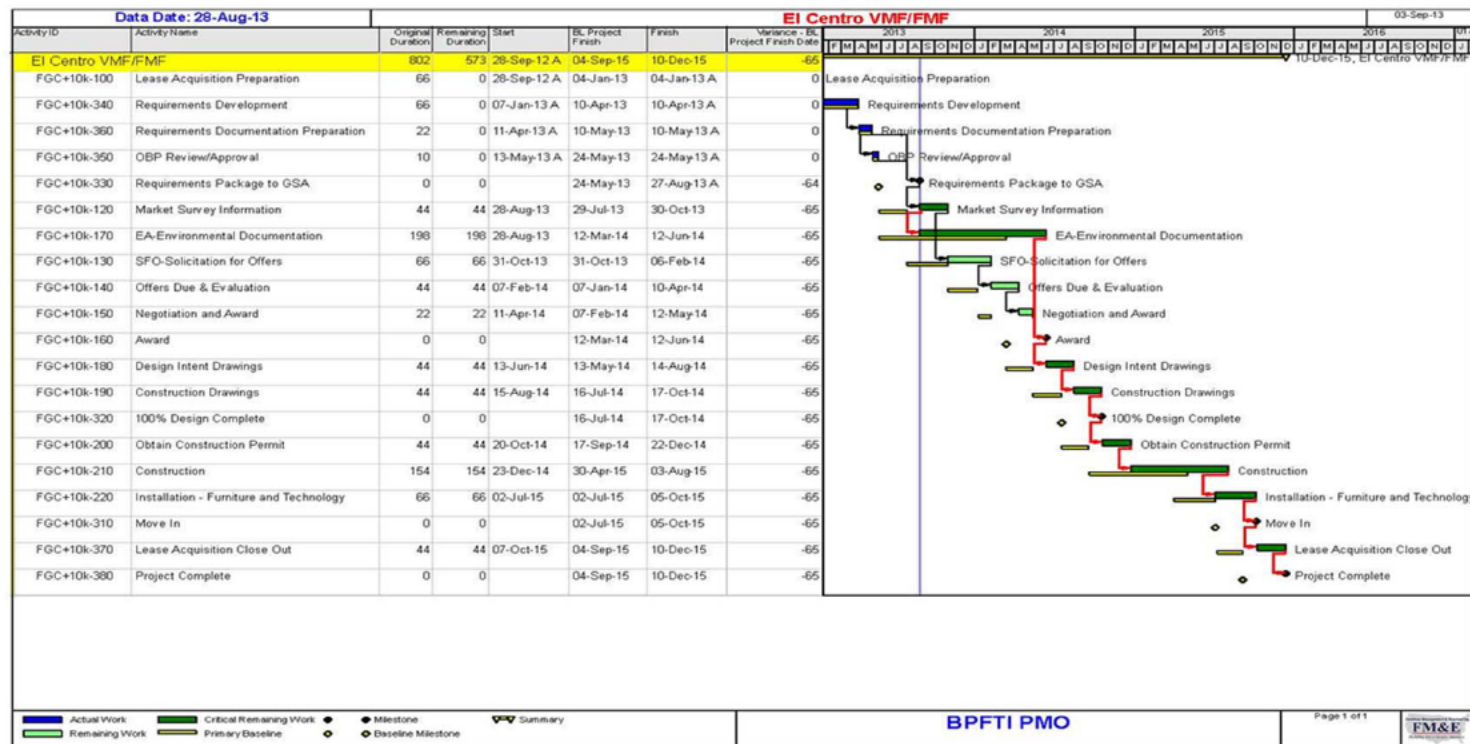




# Leasing – Requirements Development (9/3/13)

## Leasing Project Schedules

- Creating schedules for critical lease acquisition projects guides execution and management of each project
- Provides insight into overall execution performance of lease portfolio and enables planning for necessary funding





## VI. Budget and Finance





# Leasing – Rent (9/3/13)

(b) (6), (b) (7)(C)



## **FY13 Actual Rent**

- GSA Leasing Purchase Order: \$50,406,768
- Direct Leasing Rental Payments: \$8,457,075 (FY transfer)
- SBI Net Rental Payments: \$42,481 (FY transfer)
- Overtime Services: \$2,250,000 (FY Transfer)

## **FY14 Rent and Rent Transfers**

- GSA RENTEST not received yet
- Direct Lease Costs: \$10,572,823 (Permanent Transfer)
- SBI Net Rental Payments: \$299,000 (FY Transfer)
- Overtime Utilities: \$2,574,000 (Permanent Transfer)

## **FY15 Rent and Rent Transfer**

- OTIA Tucson Warehouse - \$1,271,427 (Permanent Transfer)
- SBINet Northern Border - \$301,052 (Permanent Transfer)





## VII. Lease Administration





# Lease Administration (9/3/13)

(b) (6), (b) (7)(C)



## Property Management

### ➤ FY13 Life-cycle Administration

#### Escalations totaling \$93,426.08

- a. Direct Lease (DL) with CPI Clause: 14; processed payments totaling \$6,357.48
- b. DL with Scheduled/Specific Escalations : 18; processed payments totaling \$20,997.76
- c. Tax Escalations : 8; processed payments totaling \$66,070.84

#### Renewal Options

(b) (5)

Confirming renewal options requiring written notice

#### Change of Owner/Payee/Vendor Verification in FY13 until 09/03/2013

- a. Change of ownership: 2
- b. Change of Payee: 2
- c. Vendor Research for uncashed checks (cancelled): 3
- d. Vendors in DNP (suspensions): 3





# Lease Administration: Terminations (9/3/13)

(b) (6), (b) (7)(C)

- 14 Terminations
  - 11 Direct leases (2 Parking Lot, 3 Border Patrol Stations, 1 Modular, 5 Land/Storage)
  - 3 GSA OA's (1 Border Patrol Station, 2 Land)
- 4 Closures (terminated lease to CBP owned) Rent Savings \$329,129

Sector	Stie Name	City	ST	Lease Effective Date	Lease Expiration Date	Estimated Move Out Date	Holdover	Lease Type	Notes
RGV	(b) (7)(E)	(b) (7)(E)	TX	5/1/1994	12/31/2015	FY2014	NO-Terminating	Direct Lease to CBP Owned	PENDING TERMINATION
DTM			MI	9/10/2010	8/31/2015	FY2015	NO-Terminating	GSA Commercial to CBP Owned	PENDING TERMINATION
DRT			TX	2/1/2009	11/30/2012	FY2015	YES - Terminaing	Direct Lease to CBP Owned	PENDING TERMINATION
DRT			TX	1/31/1995	9/30/2015	FY2015	NO-Terminating	Direct Lease to CBP Owned	PENDING TERMINATION

- Pending Terminations FY2014-FY2015 (1 Pending for FY14, 3 Pending for FY15)





# **PART 3: ENVIRONMENTAL BRANCH UPDATE**





# ENV BRANCH - AGENDA

---



- Budget / BPA Status
- Current Actions/Projects
  - Corridors
  - Facilities
  - TI
    - Mitigation
    - Range Remediation





# RE / Env Division – Organization Chart



(b) (6), (b) (7)(C)





# I. Budget/BPA Status



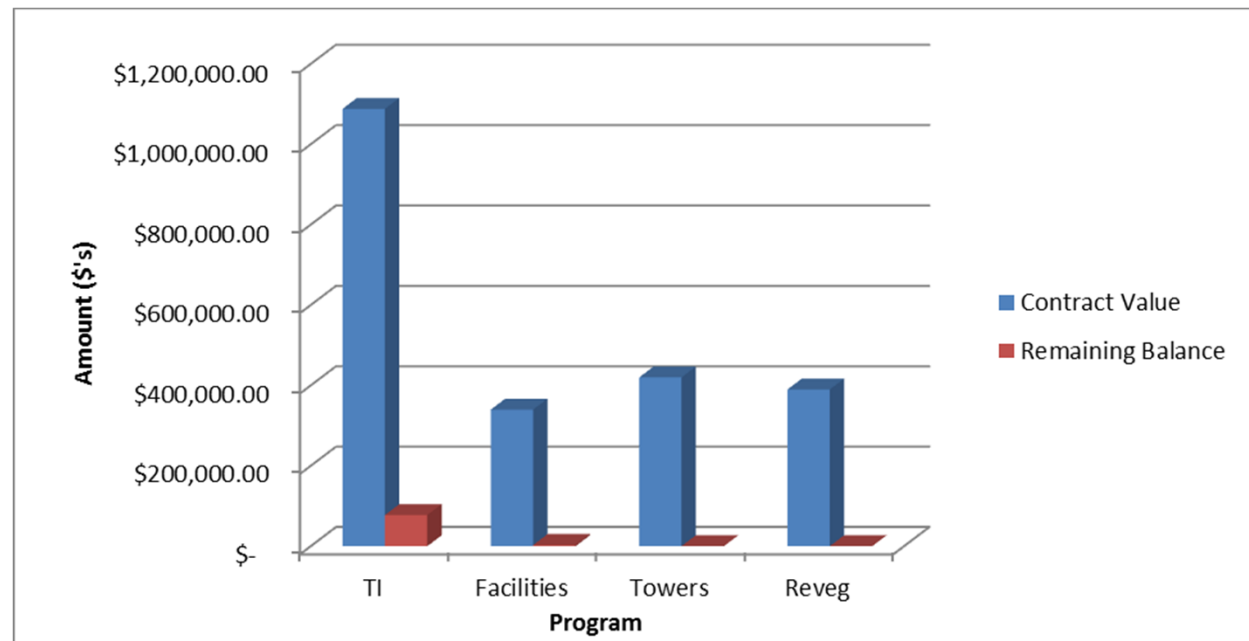


# ENV Activities

(b) (6), (b) (7)(C)

## FY13 BPA Status

CONTRACT	FUNDING	ACTIVITIES	CONTRACT AMOUNT	AWARDED TASK AMOUNTS	PENDING WORK ORDERS	REMAINING FUNDS
SWCA-HSBP1012J00777	BSFIT	NR/CR/EP Spt or TI	\$ 245,401.33	\$ 108,156.89	\$ 137,000.00	\$ 244.44
HDR-HSBP1012J00788	Facilities	Env. Support - Facilities	\$ 339,930.20	\$ 332,135.64	\$ 4,764.00	\$ 3,030.56
Northland Research-HSBP1012J00838	Tower/BSFIT	Env. Support - Towers	\$ 419,932.00	\$ 167,731.00	\$ 252,000.00	\$ 201.00
RECON - HSBP1012J00838	Reveg/BSFIT	Env. Support - Reveg	\$ 389,996.86	\$ 368,833.73	\$ 21,000.00	\$ 163.13
SWCA-HSBP1012J00900	BSFIT	NR/CR/EP Spt or TI	\$ 429,000.00	\$ 105,932.39	\$ 250,000.00	\$ 73,067.61
Dewberry-HSBP1012J00901	BSFIT	NR/CR/EP Spt or TI	\$ 429,000.00	\$ 149,824.80	\$275,000.00	\$ 4,175.20





# ENV Activities

(b) (6), (b) (7)(C)

## FY14 Environmental Contracts

BPA	AMOUNT	ACTIVITIES
Env. Planning TI and Towers	\$ 845,000	NR/CR/EP Spt for TI
BIS and (b) (7)(E) Reveg	\$ 588,000	Env Support - Reveg
Facilities Compliance Support to Correct Deficiencies and Training	\$ 400,000	Env Support - Facilities
Facilities Env. Planning	\$ 300,000	Env Support - Facilities
Other TI Reveg	\$ 313,000	Vega mowing; A-2; (b) (7)(E)
<b>TOTAL</b>	<b>\$ 2,446,000</b>	





## II. Current Actions/Projects





# ENV BRANCH – Accomplishments

(b) (6), (b) (7)(C)



**May 1, 2013 to August 30, 2013**

Env. Documents	No.
CATEX	18
REC	6
EA/FONSI	1
Coordination/Consultations	193/193

Env Training Events	Persons Trained	Sectors
EPCRA Training	32	All
Compliance Training	55	EPT, RGV
Hazmat Training	18	SDC
Env Stewardship for TIMR	11	TCA





# ENV – East Corridor

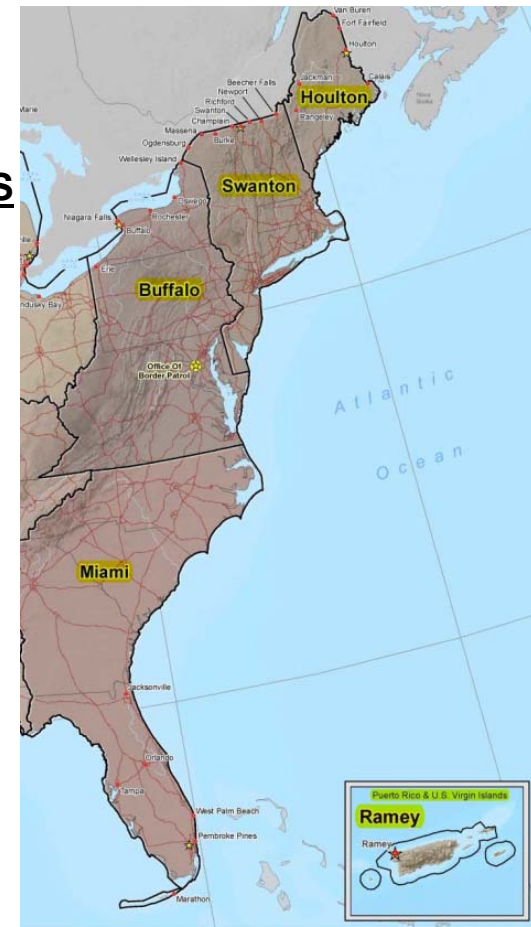
## (b) (6), (b) (7)(C) – Facilities

### Major Facilities Actions

- (b) (7)(E) BPS – EA for new station
- (b) (7)(E) BPS – New water well
- (b) (7)(E) BPS – Renovations to existing station
- (b) (7)(E) BPS – Install solar panels

### NEPA REVIEWS/DOCUMENTS

- No. of CATEXs - 0
- No. of RECs - 0
- No. of EAs/FONSIs - 0
- No. of Coordinations - 0
- No. of Consultations - 0





# ENV – East Central Corridor

(b) (6), (b) (7)(C) – TI and Facilities (LRT, RGV, NLL)  
(b) (6), (b) (7)(C) – TI and Facilities (DRT)

## Major TI Actions

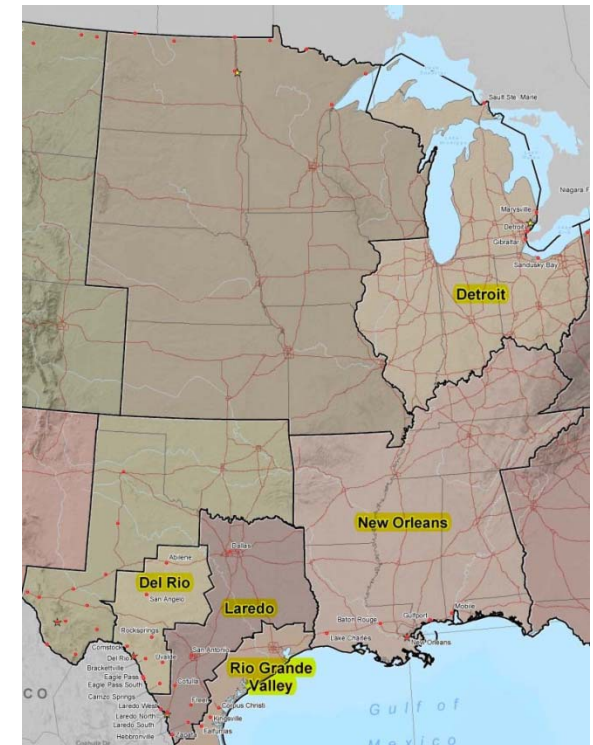
- DRT (b) (7)(E) Boat Ramp
- DRT Sector-wide (b) (7)(E) M&R Clearance
- LRT (b) (7)(E) Boat Ramp and (b) (7)(E) Boat Ramp
- RGV (b) (7)(E) and priority roads.

## Major Facilities Actions

- DRT (b) (7)(E) Checkpoint Canopy Replacement

## NEPA REVIEWS/DOCUMENTS

- No. of CATEXs - 7
- No. of RECs - 0
- No. of EAs/FONSIs - 0
- No. of Coordination's - 60
- No. of Consultations – 6
- No. of CWA Coordinations - 5





# ENV – West Central Corridor

- (b) (6), (b) (7)(C) – Facilities (TCA, EPT, BBT)
- (b) (6), (b) (7)(C) – TI (EPT, BBT)
- (b) (6), (b) (7)(C) – Facilities (YUM)
- (b) (6), (b) (7)(C) – TI (YUM and TCA)

## Major TI Actions

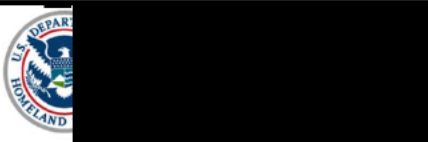
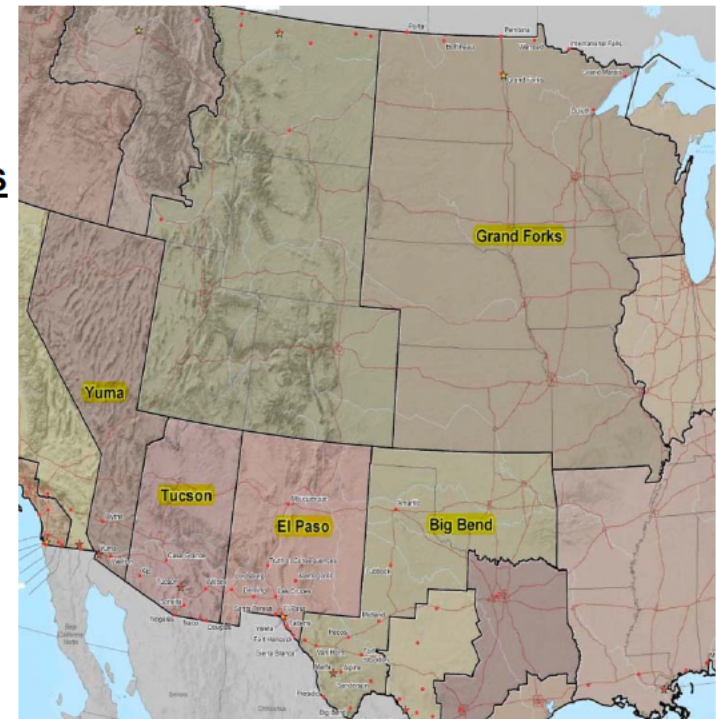
- EPT Sector-wide (b) (7)(E) M&R cl Clearance
- EPT (b) (7)(E) Fence and Road
- TON 286 Miles of Road M&R
- Coronado National Forest EA for three roads
- (b) (7)(E) EA
- (b) (7)(E)

## Major Facilities Actions

- TCA TON MCA Expand (b) (7)(E)  
(b) (7)(E)

## NEPA REVIEWS/DOCUMENTS

- No. of CATEXs - 3
- No. of RECs - 5
- No. of EAs/FONSI's - 0
- No. of Coordination's - 50
- No. of Consultations - 7





# ENV – West Corridor

(b) (6), (b) (7)(C) – TI and Facilities

## Major TI Actions

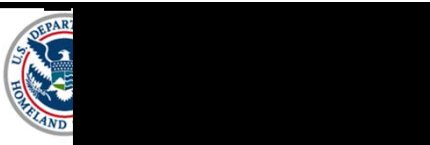
- (b) (7)(E) AWR
- (b) (7)(E)
- A1 Slope and Road
- Gapfiller

## Major Facilities Actions

- (b) (7)(E) Checkpoint
- Calexico Horse Stables

## NEPA REVIEWS/DOCUMENTS

- No. of CATEXs - 2
- No. of REC's - 4
- No. of EAs/FONSI's - 1
- No. of Coordinations - 70
- No. of Consultations - 70





# ENV Activities Projects

(b) (6), (b) (7)(C)

## TI PROJECTS

- TIMR EAs (CA, AZ, NM, TX)
- Re-vegetation Projects
  - A-1
  - (b) (7)(E)
  - (b) (7)(E)
  - El Paso Vega Mowing
  - (b) (7)(E) Road
- (b) (7)(E)
- (b) (7)(E)
- DOI Inter-agency Agreement

## FACILITY PROJECTS

- (b) (7)(E) BPS – San Pedro Watershed Mitigation
- Nogales Firing Range – Cleanup
- (b) (7)(E) BPS – UST Cleanup
- (b) (7)(E) Communications Tower





# ENV Activities TI Projects – CA TIMR

(b) (6), (b) (7)(C)



## California TIMR Environmental Assessment

### Background:

- No Cooperating Agencies Anticipated

### Milestones:

- Draft EA 30 Day Public Review:
  - Pending (Estimated : June 15, 2013)
- Biological Assessment submitted to FWS:
  - October 22, 2012
- Biological Opinion Received from FWS:
  - Pending
- FONSI Signed [Environmental Complete]:
  - Pending (Estimated: (b) (5))

### Next Steps:

- Secure RE to Execute Proposed Action
- Schedule Site Visits Requested by FWS
- Coordinate With EED on Completion of Section 106 Programmatic Agreement—EED Anticipated Time Frame for Completion (b) (5)





# ENV Activities TI Projects – AZ TIMR

(b) (6), (b) (7)(C)



## Arizona TIMR Environmental Assessment

### Background:

- No Cooperating Agencies
- EA Process Complete

### Milestones:

- Draft EA 30 Day Public Review:
  - September 30, 2011 – November 1, 2011
- Biological Assessment submitted to FWS:
  - May 16, 2011
- Biological Opinion Received from FWS:
  - November 6, 2012
- FONSI Signed [Environmental Complete]:
  - February 6, 2013

### Next Steps:

- Secure RE to Execute Proposed Action
- Create GIS Shapefiles for existing road requirements
- Work With Land Managers on Path Forward for Section 106





# ENV Activities TI Projects – NM TIMR

(b) (6), (b) (7)(C)



## New Mexico TIMR Environmental Assessment

### Background:

- BLM Las Cruces District is a Cooperating Agency
- Progress Currently Stalled Pending Resolution of BLM ROW Cost Reimbursement Issue
  - BLM Fee: \$113k
  - NMSLO Fee: \$300k-\$800k
- Section 7 Consultation Proceeding on Informal Track

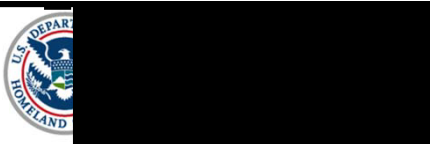
### Milestones:

- Draft EA 30 Day Public Review:
  - Pending
- Biological Assessment submitted to FWS:
  - Pending
- Biological Opinion Received from FWS:
  - Pending
- FONSI Signed [Environmental Complete]:
  - Pending (Estimated: (b) (5))

### Next Steps:

- Resolve BLM and NMSLO ROW Cost Reimbursement Issue
- Execute Cooperating Agency MOU with BLM
- Anticipate EA Completion Four Months After Execution of Cooperating Agency MOU
- Work With BLM and NMSLO Regarding Cultural Survey Requirements
- Coordinate with EED on Completion of Section 106 Programmatic Agreement—EED Anticipated Time Frame for Completion is

(b) (5)





# ENV Activities TI Projects – TX TIMR

(b) (6), (b) (7)(C)



## Texas TIMR Environmental Assessment

### Background:

- No Cooperating Agencies Anticipated
- EA Delayed Because of Multiple Landowners and Concerns Regarding Landowner Identification
- Public Scoping Meetings Will be Held Ahead of Development of Draft EA to Mitigate Landowner Issue.
  - Delays in Scheduling Incurred due to:
    - Funding for meetings; Funding for travel to staff meetings; Determination that meetings were not a conference

### Next Steps:

- Facilitate Public Scoping Meetings in June
- Work with Land Managers on Path Forward
- Re-engage HDR on Development of Draft EA and BA—HDR is Already Under Contract via USACE to Complete EA and BA
- Coordinate with EED on Completion of Section 106 Programmatic Agreement—EED Anticipated Time Frame for Completion is

(b) (5)

### Milestones:

- Draft EA 30 Day Public Review:
  - Pending
- Biological Assessment submitted to FWS:
  - Pending
- Biological Opinion Received from FWS:
  - Pending
- FONSI Signed [Environmental Complete]:
  - Pending (Estimated: (b) (5))



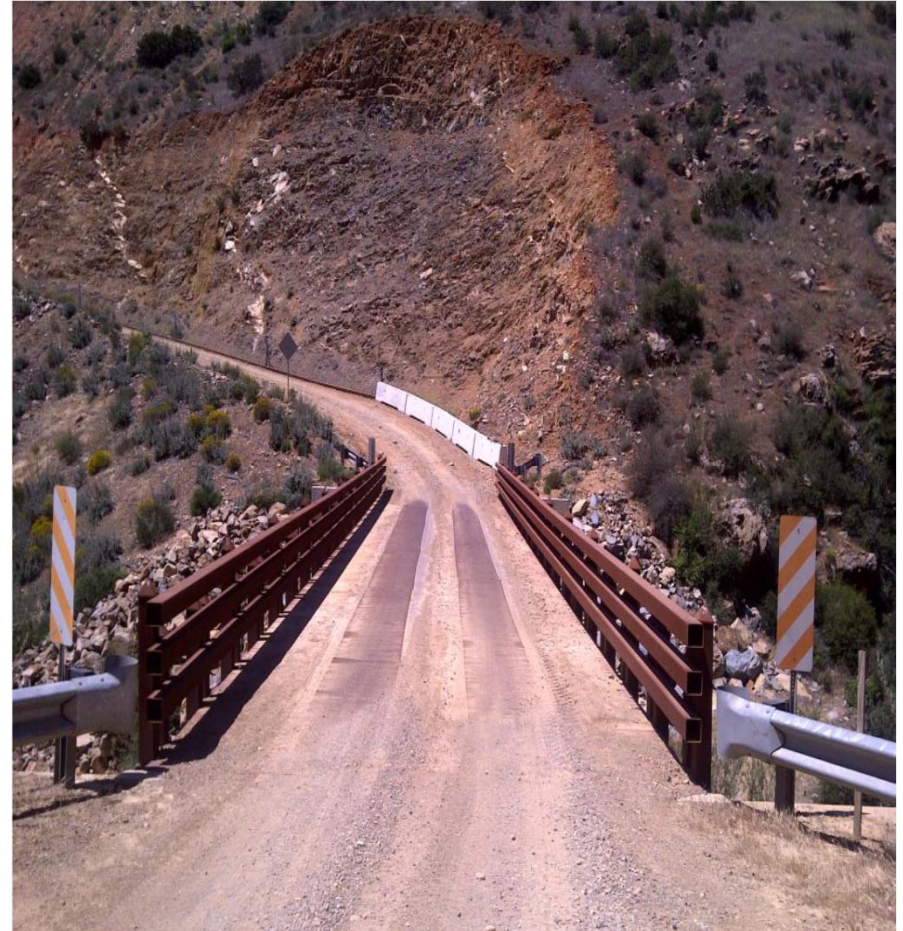


# ENV Activities TI Projects – SDC

(b) (6), (b) (7)(C)

## A-1 Revegetation

- Purpose of project is to stabilize fill slopes, offset loss of vegetation as well as reestablish Quino checkerspot butterfly (QCB) suitable habitat
- Seed collection completed in 2010; soil preparation and hydroseeding completed in 2011
- Year 2 success criteria met: More than 25% native cover and less than 30% Non-Native Invasive Species “NNIS” cover
- Revegetation plan, seed collection, soil preparation, and hydroseeding = \$1.2M
- Ongoing maintenance and NNIS removal = \$100K/year
- Project completion scheduled for 2016; however, project could meet Year 5 success criteria as soon as next year





# ENV Activities TI Projects – SDC

(b) (6), (b) (7)(C)

## (b) (7)(E) Revegetation

- Purpose of project is to stabilize cut and fill slopes; reduce sedimentation; reduce prevalence of NNIS, and offset loss of coastal sage scrub and maritime succulent scrub vegetation
- Soil preparation, irrigation installation, and planting completed in 2012
- Year 2 success criteria met: More than 25% native cover and less than 75% NNIS cover
- Revegetation plan, initial NNIS removal, and drip spray irrigation and plant installation = \$1.5M
- Ongoing operation, maintenance, NNIS removal = \$100K/year
- Project completion scheduled for 2016; however, project could meet Year 5 success criteria as soon as next year





# ENV Activities TI Projects – SDC

(b) (6), (b) (7)(C)

## (b) (7)(E) Revegetation

- Purpose of project is to stabilize cut and fill slopes; close unauthorized roads; reduce sedimentation; offset loss of coastal sage scrub and maritime succulent scrub vegetation as well as reestablish coastal California gnatcatcher suitable habitat
- (b) (7)(E) AWR construction completed in October 2012; irrigation installation, planting, and hydroseeding completed in January 2013
- Year 1 success criteria met: More than 5% native cover and less than 10% NNIS cover
- Revegetation plan, plant salvage, overhead spray irrigation and plant installation, and hydroseeding = \$1.1M
- Ongoing operation, maintenance, NNIS removal = \$100K/year
- Project termination scheduled for 2017; however, project could meet Year 5 success criteria as soon as 2015

(b) (7)(E)





# ENV Activities TI Projects – TCA

(b) (6), (b) (7)(C)



## Colorado River Limitrophe Re-vegetation Project

### Background:

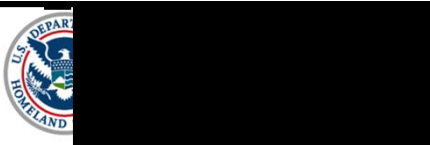
- In 2008, BLM granted a ROW to CBP for 560 acres of land along the Colorado River (b) (7)(E)  
(b) (7)(E)
- In recognition of the high wildlife value of riparian habitat, the BLM land use plan requires mitigation for any habitat loss. As a condition of the ROW grant, CBP agreed to mitigate any impacts arising from this vegetation control by installing suitable wildlife habitat in locations without border security concerns
- CBP undertook 94 acres of vegetation control in 2008 and 55 acres of vegetation control in 2012 and the current mitigation requirement is now 43 acres of high value cottonwood-willow or mesquite habitat
- In April 2013, CBP learned that (b) (7)(E) was encumbered by access rights and farming rights

### Milestones:

- After spending \$300K on environmental planning for a re-vegetation site in 2009/10, CBP was advised by BLM that this site was not available due to prior claims of the site by Bureau of Reclamation for dredge spoil.
- In 2011, CBP began a new environmental planning effort. Environmental planning for a new site, (b) (7)(E) (b) (7)(E) has now been completed. The estimated cost for re-vegetation of Paradise Cove is \$ (b) (5) including 10 years of vegetation maintenance.

### Next Steps:

- CBP incorporating BLM comments on the draft plan in preparation for a stakeholder meeting this fall





# ENV Activities TI Projects – TCA

(b) (6), (b) (7)(C)

## (b) (7)(E) Re-vegetation

### Background:

- Acting Commissioner in 2010 determined that construction of 6 - 8 miles of road (b) (7)(E) was the highest priority TI in AZ and that the waiver would be applied
- A three-phased military construction program began in January 2011 and approximately 4.5 miles have been completed to date

### Milestones:

- RECON has completed re-vegetation and SWPPP implementation in June 2011, June 2012 and June 2013
- Seeding Completed in June 2012 for newly disturbed area.
- Costs to date are \$300K
- Re-vegetation plan calls for 5 years of monitoring and invasive species control, but progress to date exceeds targets indicating the project may be complete in less than 5 years





# ENV Activities TI Projects – EPT

(b) (6), (b) (7)(C)

## El Paso Vega Mowing Mitigation -- Plant 2500 Willow Trees

- Mitigation project to support a recently completed Environmental Assessment to increase the frequency of 91 miles of mowing within the floodway of the Rio Grande River.
- Project requires planting 2500 willow trees within four USIBWC designated arroyo conservation areas—very successful collaboration with USIBWC on this effort.
- Total Awarded Budget: \$96,815
  - Collect and Install 2500 Willows = \$80,180
  - Install Cattle Exclusion Fence = \$16,635
- Unfunded Option for Supplemental Irrigation = \$50,000
- Project Completed in March of 2013



Overview of completed installation at McClintock Arroyo.





# ENV Activities TI Projects – LRT

(b) (6), (b) (7)(C)

## (b) (7)(E) Road Remediation

- **Background:** (b) (7)(E) roads and trails project in Laredo requires revegetation for areas cleared during road and trail work. ~6 Acres of land on the campus of Laredo Community College will be cleared of invasive graded; irrigated; and planted with a mix of native plants.
- **Status:** The (b) (7)(E) roads construction is complete. Revegetation is required. Real Estate has been obtained. Contracting is on-hold in ECSO due to failure to move the funds into the contracting queue at year's end.
- **Cost to Date:** \$2.4 Million
- **Remaining Costs:** (b) (5) (funding is at ECSO)
- **Schedule:** Contracting Fall 2013; Invasives removal and site prep summer through Dec 2013; Irrigation installation Fall 2013; Planting February-March 2014.
- Five years of warranty; monitoring; and maintenance to commence after 2014 planting



(b) (7) (E)



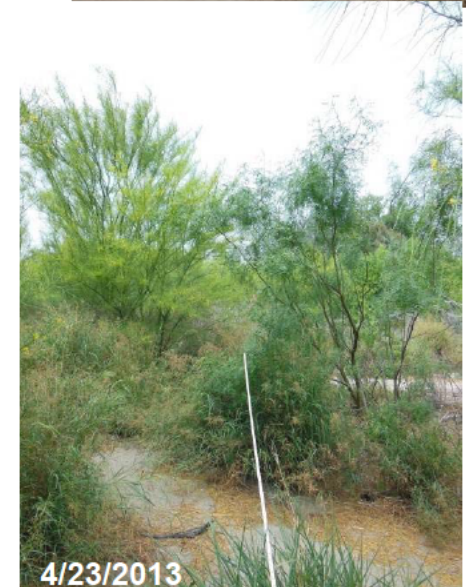
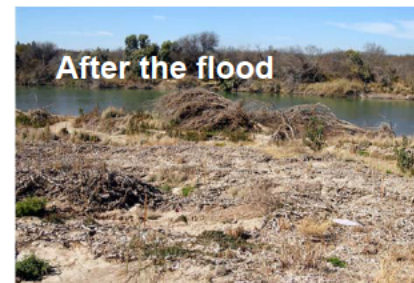
# ENV Activities TI Projects – RGV

(b) (6), (b) (7)(C)

## (b) (7)(E) Pilot Project

- **Background:** (b) (7)(E) is an operational issue throughout the Rio Grande Valley. An EIS for removal was underway, when this pilot project was proposed to gain knowledge about removal methods. A variety of “traditional” Methods including mechanical removal, cut stem and paint, and herbicide application were performed on ~265 A (0.9 miles) in Laredo.
- **Status:** The removal is complete. Revegetation is complete. Year three (of 5 years) of monitoring indicates good regrowth, and low incidence of invasive growth
- **Cost to Date:** \$2.250 Million
- **Remaining Costs:** None
- **Schedule:**
  - Annual Report 4 by June 2014
  - Annual Report 5 by June 2015 – end of project. Project could meet Year 5 success criteria as soon as this year.

(b) (7)(E)





# ENV Activities TI Projects – RGV

(b) (6), (b) (7)(C)

## Biological Control of (b) (7)(E) Project

- **Background:** (b) (7)(E) is an operational issue. Estimates to remove the cane using “traditional” means exceed \$ (b) (5) USDA / Agricultural Research Service had been working on biocontrol. DHS S&T identified this as a promising technology. Since then the USDA work has been funded by FM&E.
- **Status:** Two insects (wasp and scale) have been approved for release. Another is awaiting approval (Leaf miner). USDA has shown the ability to introduce the insects, and the insects have shown the ability to become established. Current work is to approve the remaining insect; establish numerous release sites for the insects; demonstrate that the insects increase visibility in an operationally significant manner; and look at hybrid methods of “traditional” control coupled with biocontrol.
- **Cost to Date:** \$1 Million FY 2010-12; \$2.2 Million (2+ years)
- **Remaining Costs:** \$2.87M - 2014-2016 (3-Years @\$959,040/year)
- **Schedule:** Contracting due to complete August 30. New TAG Petition 2014 with release of leaf miner thereafter. Hybrid results in 2014. visibility results in 2015. Should be self sustaining in 2016 at agreement

(b) (7)(E)



Cane Topped and Inoculated 1 year ago.





# ENV Activities TI Projects – SPW

(b) (6), (b) (7)(C)



## (b) (7)(E) Road Environmental Assessment

### Background:

- Highest priority TI project in Spokane Sector is maintenance and repair of 5.6 miles of the existing (b) (7)(E) Road on (b) (7)(E)
- Road is located within the (b) (7)(E) within a bear management unit which does not currently meet forest plan requirements in terms of road density

### Milestones:

- Completed public scoping process in March 2013

### Next Steps:

- Determine the nature of any on-site data to be collected
- Based on an analysis of on-site data collected and other information, CBP and FS will make a determination whether an EIS is warranted





# ENV Activities TI Projects – IAA

(b) (6), (b) (7)(C)



## CBP/DOI IAA to Address PF/VF Construction Impacts

### Background:

In 2009 Secretary DHS and Secretary of Interior signed an MOU and LOC which provided that CBP would allocate up to \$50M to address fence-related impacts to DOI-administered natural and cultural resources

March 2010, DOI delivered a list of 29 conservation actions totaling \$52.5M to CBP

Three largest conservation actions were: \$21M for ocelot and jaguarondi habitat acquisition in TX, \$14.1M for endangered species habitat acquisition in CA and \$5.2M for jaguar conservation

### Milestones:

Sept 2010 completed an IAA providing \$6.8M to fund 9 conservation actions

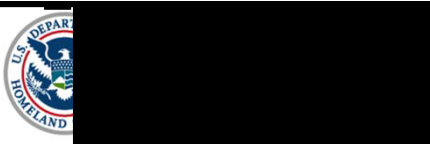
FY12 completed IAA amendments of \$8M for CA land acquisition and \$3M for TX land acquisition

Of the \$17.8M allocated, \$12.5M has been obligated and the Unliquidated Obligation is \$5.3M

The FY13 Continuing Resolution Conference Report specified that no CBP funds were to be allocated in support of this IAA

### Next Steps:

Continued execution oversight via six month progress reports and major accomplishment report due in Sept 2013





# ENV Activities FAC Projects – TCA

(b) (6), (b) (7)(C)

## (b) (7)(E) Watershed Mitigation

- Purpose of project is to complete ESA Section 7 mitigation for construction and operation of facilities near (b) (7)(E) Arizona. CBP agreed to mitigate for water use by acquiring a conservation easement between 1,400 and 1,900 acres at a cost of approximately \$4M. BLM may have an interest in managing the property after it is acquired.
- Mitigation has been outstanding since June 2010. CBP made an unsuccessful attempt to acquire the easement through a third-party and has since been reviewing authority for direct acquisition. (b) (5)

(b) (5)

(b) (5)



(b) (7)(E)



# Env Activities Projects - Range Soil Assessments

(b) (6), (b) (7)(C)

## Range Soil Assessments

- **Background:** BPFTI completed a 32 range condition assessments this year. BPFTI must determine whether any of these ranges pose a environmental compliance/health risk. BPA contracts for further environmental assessment for El Centro, Fabens, Freer and Ajo (BMGR) firing ranges initiated.
- **Status:** Developed a SOW for the El Centro firing range even though it was not included in the range assessment program. BPA actions underway.
- **Cost to Date:** El Centro \$60K; Fabens/Freer/Ajo \$130K
- **Schedule:**
  - El Centro: Fall 2013
  - Three ranges: Fall 2013
  - Additional ranges: TBD



**Ajo Range**





# ENV Activities FAC Projects – TCA

(b) (6), (b) (7)(C)

## Former Nogales Outdoor Firing Range (Nogales, AZ)

### BACKGROUND

- Range closed due to safety concerns on adjacent properties.
- Remediation of firing range required by terms & conditions of lease.

### STATUS

- Soil investigation completed on adjacent properties and at former range.
- Elevated levels of lead identified on adjacent parcels and former range.
- Due to presence of WWI era exploded ordinance artifacts on neighboring properties, adjacent lands to be investigated by DOD FUDs program.
- In process of completing agency and public review of proposed remediation approach under CERCLA.
- Cleanup of range property to be completed separately from neighboring properties and it is anticipated the start of cleanup will be early 2014.





# ENV Activities FAC Projects – TCA

(b) (6), (b) (7)(C)

## Former Nogales Outdoor Firing Range (Nogales, AZ)

### BUDGET

- \$275K for soil assessment and development of RI/FS.
- Estimated total cost of cleanup at firing range is between \$2.6MM and \$3.5MM
- Costs for remediation of neighboring properties have not yet been developed.

### SCHEDULE

- Submit RI/FS for review and approval by AZDEQ through state voluntary cleanup program by mid-Sept. 2013.
- Conduct public input by late Nov. 2013.
- Incorporate comments and finalize ROD by early Dec. 2013.
- Commence cleanup actions at range by Mar. 2014
- Following investigation and remedy by DOD FUDs program (2 to 3 years), additional removal actions on neighboring properties will be completed.





# ENV Activities FAC Projects – SDC

(b) (6), (b) (7)(C)



(b) (7)(E) Station (UST Cleanup)

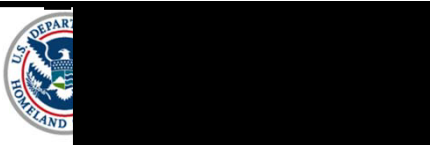
## BACKGROUND

- Former 10,000 gallon gasoline UST removed from facility in 1997. Replaced with two 12,000 gallon gasoline USTs.
- Approx. 1,770 cubic yards of contaminated soils removed from UST excavation in 1997

## STATUS

- On-site and off-site soil and groundwater investigations completed between 1998 and 2009. A total of 20 groundwater monitoring wells installed (6 on-site and 14 off-site).
- Free product plume has been fully delineated off-site. Free product thickness ranges from several inches up to 2 feet on-site and up to 4 feet off-site.
- Current strategy is to treat source area on-site with soil vapor extraction (SVE) and air sprage and to treat off-site groundwater plume separately.

(b) (7)(E)





# ENV Activities FAC Projects – SDC

(b) (6), (b) (7)(C)



## (b) (7)(E) Station (UST Cleanup)

### STATUS (Continued)

- SVE and air sparge system installed on-site and operational since Oct. 2011.
- Since Oct. 2011, a total of approx. 10,000 gallons of hydrocarbons have been removed from the subsurface on-site.
- Additional off-site free product delineation performed in Feb. 2013 to fully delineate free product plume.

### BUDGET

- Current costs for cleanup are \$2.6MM. Additional costs of between \$1MM and \$2MM anticipated for completion.

### SCHEDULE

- Vapor intrusion study of adjacent county facility to be completed in Oct. 2013.
- Continued SVE operations for three years with groundwater monitoring continuing through 2017.

(b) (7)(E)





**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** Re: TI Project / Military Weekly Update 01/25/13  
**Date:** Monday, January 28, 2013 7:21:08 AM

---

I will need to talk to (b) (6), (b) (7)(C) and the USACE.

(b) (6), (b) (7)(C)

Project Manager, TI Project Division

BPFTI PMO FM&E

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

Sent via Blackberry

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Saturday, January 26, 2013 03:59 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** Re: TI Project / Military Weekly Update 01/25/13

Very good. (b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 25, 2013 04:20 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: TI Project / Military Weekly Update 01/25/13

CORRECTION –

(b) (7)(E): OCC came back (b) (5) I will forward the email to (b) (6), (b) (7)(C) (still catching up on emails and just saw this...)

(b) (6), (b) (7)(C)

Project Manager, TI Project Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, January 25, 2013 9:57 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** TI Project / Military Weekly Update 01/25/13



## **Hot Items**

- RGV Gates (b) (7)(E) to start construction on Friday. (b) (7)(E) drawings due 1/30/13, comments due 2/6/13, site visit on 2/7/13 to review drawings and comment resolution meeting 2/8/13. IBWC HQ meeting to be set up with local IBWC POC and BPFTI to review and document IBWC concurrence ((b) (6), (b) (7)(C) action).
- RGV (b) (7)(E) 10% Design was delivered on 1/9/13. 35% Design due 2/13/12. CATEX is with EED for review and approval – due next week.
- RGV (b) (7)(E) Boat Ramp PRD is signed. Being populated in FITT by USACE. Funds were transferred this week.
- LRT Boat Ramp PRD meeting is scheduled for 1/25/13. Electrical is targeted to be complete the end of February.
- LRT (b) (7)(E) IIIBC Revegetation contract is underway. CR to be processed for funding line name change.
- DRT (b) (7)(E) Bridge Repair PRD is with (b) (6), (b) (7)(C) for signature. OCC provided a review (b) (5)
- EPT (b) (7)(E) Declaration of Taking Packages for four private land owners are under review with USACE SW Division Legal (b) (5)  
(b) (5) Real Estate clearance continues to stay on schedule for April 2013 and contract award May 2013. Power Pole Move by El Paso Electric through EPWU is still on schedule before construction. BCOE is under review with USACE.
- (b) (7)(E) engineering site visit (USACE) the first week of February.
- (b) (7)(E) clean up construction contract BCOE under review and due 2/8/13. Contract award early March 2013.
- TCA Nogales (b) (7)(E) Construction – FY13, 2nd Rotation underway. Issues with RFIs, FOR (request for removal), and progress of construction are being discussed with BPFTI, OBP, and BPSCC. Potential meeting next week with JTF-N.
- TCA (b) (7)(E) Road Improvement (Military FY14 Planning) AE contract proposals due 1/24/13 and award 1/28/13. Real Estate is all cleared for study. Arch Survey SOW is with contracting. Draft PRD for construction comments submitted 1/7/12 – (b) (6), (b) (7)(C) has the action to finalize.
- TCA (b) (7)(E) (Military FY14 Planning) AE award projected for today, 1/25/13. FONSI is projected for signature at the end of January 2013. Arch survey took place last week – 4 arch sites found and final report is being developed.
- (b) (7)(E) Fence Replacement kickoff held on 1/10/13.
- ELC (b) (7)(E) Road Phase A 100% Designs were submitted on 12/17/12. Environmental: EA public comment period ended on December 15 and comments have been addressed by GSRC. Received IBWC concurrence letter on 1/24/13. Phase B Drawings due March 2013.
- SDC (b) (7)(E) Roadway Improvement Final 100% Drawings submitted. Received IBWC concurrence letter on 1/24/13.
- SDC (b) (7)(E) Real Estate cleared. Team met on 1/23/13 to review design. Environmental, Material, Survey Contract, etc. actions are being work per this meeting. Discussion with SDGE continues regarding the movement of the power poles will now move forward since we have possession of the land. Schedule to follow.

## **Issues / Help Needed**

- (b) (7)(E) Leadership issues as mentioned above and already discussed.



### **Kudos**

- (b) (7)(E) Gap Closure Complete (thanks to (b) (6), (b) (7)(C) for tracking construction in the field and attending final inspections)
- NGL (b) (7)(E) Tunnel final punch list (puck lock) Complete
- (b) (6) (USACE RE) and (b) (6), (b) (7)(C) have been providing indispensable support on RE to El Paso Sector on the (b) (7)(E) projects

### **Week Ahead**

- (b) (7)(E) Meeting with JTF-N, OBP, BPSCC (pending final coordination) and memo
- (b) (7)(E) AE Award
- (b) (7)(E) AE Award
- Finalize (b) (7)(E) PRD
- Finalize ELC Water Contract with IID
- Finalize (b) (7)(E) Coordination with WG
- Send out notes from IBWC meeting (in coordination with (b) (6), (b) (7)(C))

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: TI/Military Project and YUMA ENABLE Weekly Update 07/11/14  
**Date:** Friday, July 11, 2014 11:02:27 AM

---

Meeting moved to next week.

PRD?? I don't think so...

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, July 11, 2014 10:37 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: TI/Military Project and YUMA ENABLE Weekly Update 07/11/14

We have our meeting with (b) (6), (b) (7)(C) today at 1pm to discuss the expiring funds, so nothing further at this point until we hold this meeting.

The PRDs should be in your inbox for signature from (b) (6), (b) (7)(C) for review and signature as of 7/7/14.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), PMP  
Program Manager Lead for Projects and Milcon  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, July 11, 2014 10:33 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: TI/Military Project and YUMA ENABLE Weekly Update 07/11/14



HELP NEEDED

- Expiring funding for ELC (b) (7)(E) EPT (b) (7)(E) and RGV (b) (7)(E)
- PRD Signatures for (b) (7)(E)

How can I help??

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, July 11, 2014 8:32 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
**Subject:** TI/Military Project and YUMA ENABLE Weekly Update 07/11/14

TI/Military Weekly Update 07/11/14

- ELC (b) (7)(E) FY14 Construction is complete (1.24 Miles completed to date). (b) (5)

(b) (5)

- (b) (7)(E) (b) (5)

(b) (5)

- (b) (7)(E) (b) (5)

(b) (5)

- (b) (5) Funding was approved for Design and being added to the USACE IAA.

- (b) (7)(E):
  - JTF-N Update: All FY14 road work has been completed to date. (b) (5)

(b) (5)

- Forest Service Update: BPFTI is working with CBP Procurement on the Modification for the IAA (b) (5)

(b) (5)

- Working Water Well permit through the Forest Service and Arizona Department of Water Resources.
- Coronado National Forest Service Road EA is due October 2014. PRD is drafted and provided to (b) (6), (b) (7)(C) for review and routing as of 4/24/2014.



**(b) (7)(E) Fence:**

- o Substantial Completion was on 6/19/14
- o Actuator is in transit to El Paso for installation at the LWC the week of July 14<sup>th</sup>.
- o Closing out final construction punch list items and transitioning to M&R and Border Patrol. Punch list is 82% complete.
- **(b) (7)(E)** Right of Entry obtained for 1 private land owner **(b) (6)** and working to finalize ROE/OTS with **(b) (6), (b) (7)(C)** **(b) (5)**  
**(b) (5)**
- **(b) (7)(E)** DOJ met with the Water District board on 7/11/14 to finalize the Declaration of Takings (DOT) – still some concerns from the Water District that are being worked with DOJ and BPFTI. SSEB was held from 5/20/14-5/21/14, and on 6/24/14 for Tech Review. **(b) (5)**  
**(b) (5)** The Base will include 3 Crossing, with an Option for the remaining 5 Crossing – based on Real Estate clearance, **(b) (5)**

**(b) (5)**

- RGV **(b) (7)(E)** Phase 1 & 2 100% Drawings are available. FY14 Construction is complete as of 6/20/14 (2.50 miles completed to date). **(b) (5)**  
**(b) (5)**
- **(b) (7)(E)** Road Re-Vegetation contract to be awarded August 2014. The PRD is currently being circulated for final signature.
- **(b) (7)(E)** Road PRD (FY15 MILCON) PRD was signed on 3/18/2014. Final 15% Designs were distributed on 4/9/2014. Real Estate obtained executed ROE-S clearance with the City of Laredo **(b) (5)**  
**(b) (5)**
- **(b) (7)(E)** Road Improvement PRD (FY15 MILCON) PRD was signed on 3/18/2014. Final 15% Designs were distributed on 4/9/2014. ENV and RE cleared for ROE.
- **(b) (7)(E)** Road Improvement PRD (FY15 MILCON) PRD was signed on 3/18/2014. Final 15% Designs were distributed on 4/9/2014. ENV and RE cleared for ROE.
- Future (FY15 & Beyond) **(b) (5), (b) (7)(E)**  
**(b) (5), (b) (7)(E)**
- **(b) (7)(E)** Secondary Fence: Draft PRD was sent to BusOps on 6/30/2014 for final signature. D&D Funding approved in the amount of \$450K – to be placed on Equipment BPA and contract for material purchase. Environmental to complete MFR for clearance **(b) (5)**  
**(b) (5)**
- **(b) (7)(E)** Pump Project: Meeting held with IBWC and CBP to discuss path forward between IBWC and the County. IBWC to make a decision on the path forward by the end of July 2014.

HELP NEEDED

- Expiring funding for ELC **(b) (7)(E)** EPT **(b) (7)(E)** and RGV **(b) (7)(E)**
- PRD Signatures for **(b) (7)(E)**

Yuma Lights ENABLE

- Field Demonstration of the lights took place the night of 1/4/14. BPFTI approved all designs on 5/8/14. Contractor submitted the Draft IGA, Contract and Financing Document to CBP on 5/31/14. CBP approved the removal of the Controls on 7/8/14. Updated schedule is due next week per decision on controls and financial feedback. Final IGA, Task Order Award, and NTP to the contractor for installation of the lights is TBD pending the updated schedule. Environmental is obtaining final signature on the additional CATEx needed for trenching.

Thanks,

**(b) (6), (b) (7)(C)**



(b) (6), (b) (7)(C), PMP

Project Manager, TI Project Division

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: weekly  
**Date:** Thursday, November 01, 2012 11:41:19 AM

(b) (6), (b) (7)(C) – With regard to Hot Issue 1.b in your 10/31 weekly report, below, (b) (5)  
(b) (5) By way of a quick recap, I received your e-mail after leaving the office that Tuesday afternoon and immediately called you to confirm my understanding of the issue, provide my initial thoughts and let you know that I would discuss your RE request (b) (5)  
(b) (5) with (b) (6), (b) (7)(C) ASAP. I immediately forwarded your e-mail to (b) (6), (b) (7)(C) with my thoughts and called you the following morning (10/24) to relay (b) (6), (b) (7)(C) response (requesting additional information on the identity and authority of the local UPRR rep and promising a quick turnaround on the RE side assuming everything checked out ok). I can't remember whether we spoke directly or I left a voice message that morning, but whatever the case I forwarded (b) (6), (b) (7)(C) e-mail to you later that same day (it went out on my end at 12:00 pm Eastern on 10/24).

Since then, I've received information from you confirming that (b) (6), (b) (7)(C)

(b) (5)

(b) (5) please e-mail me the requested information ASAP and I will make sure it gets (b) (6), (b) (7)(C) immediate attention.

By way of an update on other RE-related items in your weekly report:

- Major Efforts 2.f (b) (7)(E) – Have briefed (b) (6), (b) (7)(C) on RE aspects of project and received briefing from her on your Oct 29 engineering-related conference call with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C), and have also discussed RE/ENV issues with (b) (6), (b) (7)(C) (given his familiarity with location and project). Will be following up with Corps RE in anticipation of PRD-related conference call to be scheduled by (b) (6), (b) (7)(C)
- Good News stories/Accomplishments bullet 2 (also relates to Major Efforts 2.j: ENV for boat ramp projects) – I received your e-mail of yesterday re (b) (7)(E) boat ramps. Will check with Corps RE on your question and respond as soon as I have an answer.

Thanks, and don't hesitate to call or e-mail me with any questions. -- (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Real Estate Specialist, LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, October 31, 2012 3:41 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** weekly



(b) (6), (b) (7)(C) here is my weekly report. I'm forwarding early due to my leave scheduled for tomorrow. Everything in Red reflects change/updates.

1. Hot Issues:

a.

(b) (7)(E)

b.

Lag on Re/Env for UP RR access. Necessary repairs are needed due to agent safety. Delayed for clearance. (b) (6), (b) (7)(C) assisting with situation.

c.

(b) (5)

2. Major Efforts:

a.

Developing a tool kit For CTIMR to support all Southwest Border work elements. Ongoing. (b) (6), (b) (7)(C) has provided resources that will be extremely helpful

b.

Developing spread sheet to organize all Engineering efforts needed thru 2013 for all of Area 3 and Area 4. (b) (6), (b) (7)(C) has received all Engineering efforts for Area 3 & Area 4 and is consolidating into a spread sheet I provided her on 9/18/12. Delayed to PMR efforts, expect delivery next week.

c.

CTIMR Area 4 CWP- Assisting in development and completion of CWP#2 is expected on 9/17/12. Received completed CWP as of 9/26/12 and approved in WMS. OBP has approved and awaiting Funding approval. CWP #2 activated and deferral of 33% was required due to budget constraints. CWP#3 work task have been identified and supplied to contractor.

d.

DRT M-1 Drainage Study: gathering data for (b) (6), (b) (7)(C) from county, TxDot & city. Data includes: GPS topo maps, plans & studies for drainage improvements of the site. All parties have agreed to allow us to have input on the improvements. Ongoing. Met with city Engineer on 7/19/11 for preliminary update. On schedule.

e.

Repairs for (b) (7)(E) Boat Slip (b) (5)

(b) (5)

Anchors have been order and work will commence upon receipt of anchors/bolts. Included task order in CWP 2 for repairs. Sub-contractor making necessary repairs. Scheduled completion COB Oct 26<sup>th</sup>.

f.

(b) (7)(E) Bridge: Obtained signed License agreement from City of Eagle Pass. All cleanups have been completed and culverts relocated to (b) (7)(E) Working with City to obtain a



permanent easement to construct a new crossing. Scheduled meeting is 7/27/12. Conducted site visit with (b) (6), (b) (7)(C) for Env. Assessment needed for re-construction efforts and schedule meeting with RE in DC next week to discuss time-line. RE/Env due by 12/31/12. Need Engineering /PRD development. I will be reaching out to (b) (6), (b) (7)(C) for assistance. Held discussion with (b) (6), (b) (7) on 9/19/12 for the development of PRD and Engineering efforts needed and set date for completion. Held discussions with (b) (6), (b) (7)(C) on Weds. October 17th and working with PMO to complete PRD request and obtain funding for engineering design. Target date for new construction is early February. Telecom scheduled with (b) (6), (b) (7)(C) and (b) (6), (b) (7) on Monday Oct 29th.

- g. (b) (7)(E) -Re-approached landowner with ROE. Signage received on 7/13/12. Schedule maintenance is set for Aug. 1st. Maintenance is underway and on schedule, current status is approximately 66% complete. Conducting final inspection on 10/05/12. Landowner meeting schedule to evaluate our performance set for Tuesday Oct. 16th. This has been a major accomplishment for FM&E and Sector relations. Delayed, landowner unable to attend, rescheduling necessary, waiting for newly proposed date by landowner.
- h. (b) (7)(E) Bridge- Primus Contractor is approximately 50% complete with all M&R task associated with repairs. On schedule. Tentative completion date is set for October 19th. Due to weather related events, completion moved to October 26th.
- i. DRT Vegetation control- phase-I & 2 is complete and phase 3 will begin on Oct 01. Work cycle tentative completion date is set for October 12th. New work cycle schedule for October 22nd, currently underway.
- j. Environmental Assessment for the following was completed: (b) (7)(E)  
[REDACTED]  
[REDACTED] access roads (b) (7)(E)  
(b) (7)(E) Bridge Construction.
- k. M-1Brush Clearing- Environmental scheduled for Nov 4th.
- l. (b) (7)(E) gate installation will commence today and be completed on 9/28/12. Completed according to schedule. Additional work required (b) (7)(E)  
[REDACTED] Ongoing
- m. (b) (7)(E) road Study-. Contacted Presidio County Judge to obtain information regarding their direction of ownership. PM/COR & Sector working with county to establish long range goals. Scheduled site visit 9/19/12. Ongoing. Held meeting with sector on 9/18/12 to determine direction. No definite commitment from sector or county. (b) (5)  
[REDACTED]
- n. Big Bend IAA- Completed (b) (7)(E) of road repair. Have schedule site inspection for 7/31/12. Completed road inspections for all Roads except (b) (7)(E) End of year inspection scheduled for 9/20/12.
- o. (b) (7)(E) Site visit scheduled with contractor on 9/18/12 for debris cleanup



and vehicle barrier effort. Held site inspection with ECSO and Contractor to determine new work and set mobilization date on 9/18/12. Mobilization set for October 1st. Onsite inspection to be conducted on 10/11/12. All work elements are being completed to satisfaction. All Vehicle barriers have been properly completed to meet Environmental Issues. Acceptance was completed on Monday October 16<sup>th</sup>.

- p. Scheduled meeting with 1640/New TI Coordinator and A-Chief for BBT on 9/19/12. Discussion to include but not be limited to TI Requirements, Big Bend IAA, identifying new requirements and maintaining existing TI requirements. Held meeting on 9/19/12: identified need for new TI requirements and status update on all M&R efforts where provided to sector. Will provide awareness and educational brief on 9/27 to all stations on development of requirements during our Tx-TIMR meeting. Held Tx-TIMR meeting with DRT and BBT at Big Bend Sector. It was very successful. Provide all materials and procedures for BP to complete and submit requirements to OBP on 10/01/12
- q. Laredo: Provide guidance on road repairs and Boat ramp cleanup to maintain operations. Requested we utilize IDIQ for cleanup, due to budget constraints for Area 4 CTIMR contract. Placed on hold due to contracting, still awaiting decision, I will attempt to ratify issue today. If I continue to get no response I will request additional assistance from (b) (6), (b) (7)(C). Have requested telecom with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to discuss path forward due to budget constraints.
- r. Assume the lead for Towers task orders in RGV. Working with (b) (6), (b) (7)(C) to resolve electrical issues. Still receiving data from (b) (6) and team. It will be essential for me to travel to RGV to complete this task. Travel scheduled for Nov 12 thru Nov. 16<sup>th</sup> to complete process.
- s. Assisted RGV in roads assessment and defining task to complete sector requirements for (b) (7)(E). All chemical control efforts for road maintenance is complete as defined in approved task description for (b) (7)(E). All work elements completed. Assisting with continued work task orders for CWP 2 and Road maintenance guide development. Ongoing.
- t. Evaluated (b) (7)(E) to determine cost effective strategy. Held meeting with (b) (6), (b) (7)(C) and RGV PM and Field Supervisor on 9/10 thru 9/12. (b) (5), (b) (6); (b) (7)(C)
- (b) (5)
- u. Ongoing, held telecom with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on 10/03. Assumed Team Lead for Area 4 CTIMR. (b) (5), (b) (6); (b) (7)(C)



3. Good News stories/Accomplishments:

- Primus is providing quality service for Del Rio Sector and they continue to improve daily.
- Continue to meet deadlines and schedules under CTIMR for Del Rio sector:  
Ongoing task: vegetation, (b) (7)(E) Boat Ramp, (b) (7)(E) Access Road
- Continue to provide leadership and direction to Area 4 Pm's on CTIMR and requirements. Assumed Team Lead Status.
- Relationship continues to improve and working relationship growing with new TI Coordinator.
- Owen has been very pro-active in achieving goals.
- WG's actively engaged in all work requirements- current task include repairs to operational roads at 05 thru 048, M-1 POE & stone ranch, Swale expansion at Casbeers curve

4. Concerns:

- a. Primus's ability to complete all CWP's by deadline and provide proper invoices for approval.

b. [REDACTED] (b) (5) [REDACTED]. We are implementing WG, IDIQ's and identifying any potential resource available within all three sectors to assure success.

5. Deliverables:

- a. Completed Burn rate spread sheet and word document to support WMS updates for Area 4. Working with Primus to achieve updated burn rate. Primus to propose their version by Monday Oct. 29<sup>th</sup>.
- b. Continue to assist RGV in task description development and completing roads repair via chemical and identifying mechanical direction on remaining roads M&R. CWP 2 complete. Ongoing
- c. Assisting [REDACTED] (b) (6), (b) (7) with CPARS entry. Completed
- d. Held meeting on Oct 25th with WG's, TI Coordinator and [REDACTED] (b) (6), (b) (7)(K) (1640) on current changes, all positive.
- e. Invoices are under review and set for approval on Monday 15<sup>th</sup>. Waiting for additional receipt backup. Approved for payment
- f. CTIMR Area 4- Del Rio Schedule current, no delays

Respectfully,  
Program Manager / COR II  
Del Rio & Big Bend Sectors  
DHS/CBP  
FM&E BPFTI-Tactical Infrastructure  
Cell: (b) (6), (b) (7)(C)  
Desk: (b) (6), (b) (7)(C)  
Email: (b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: TODAY'S CALL: (b) (7)(E) Luis Daily Stand Up Calls  
**Date:** Wednesday, May 27, 2015 8:16:06 AM  
**Attachments:** NON-RESPONSIVE

---

Also, I am attaching our Real Estate Schedule for this morning's discussion...  
Dates in green are "actual" dates.

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, May 27, 2015 8:12 AM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6)  
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** TODAY'S CALL: (b) (7)(E) Daily Stand Up Calls  
**Importance:** High

All,  
Attached is the signed PRD for (b) (7)(E) however Yuma Sector (b) (6), (b) (7)(C)) had some comments below. We will discuss on this morning's call:

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

Additionally, the notes from yesterday's call are attached.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst, Business Operations Division

Strategic Analysis, Inc.

Border Patrol Facilities and Tactical Infrastructure

Program Management Office

Blackberry: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)RE Green for M&R for Western Half  
**Date:** Friday, October 04, 2013 12:08:02 PM

---

(b) (5), (b) (7)(E)

Respectfully,

(b) (6), (b) (7)(C)  
Program Manager / COR III  
Del Rio & Big Bend Sectors  
DHS/CBP  
FM&E BPFTI-Tactical Infrastructure  
Desk: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, October 04, 2013 10:42 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E)RE Green for M&R for Western Half  
**Importance:** High

(b) (5)

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, October 04, 2013 11:39 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: (b) (7)(E)RE Green for M&R for Western Half  
**Importance:** High



(b) (6), (b) (7)(E) – as requested, below email reflects ‘RE Green’ for Western half of (b) (7)(E) fence.

Very Respectfully,

(b) (6), (b) (7)(C)  
W: (b) (6), (b) (7)(C)  
M: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, August 30, 2013 2:56 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6)  
**Subject:** (b) (7)(E) Real Estate Status Update  
**Importance:** High

FYI for All-Concerned:

**WESTERN PORTION of (b) (7)(E) FENCE ‘RE GREEN’:**

We just today received our first signed ROE-C for the two Timberlake Properties (now BJTR Investments LP).  
As you can see on the attached map set, this covers (Tracts (b) (7)(E)), which encompass the western portion of the proposed work area – including the access in from the railroad crossing. So, we’re ‘RE Green’ for the western half of the project.

**EASTERN PORTION – STATUS & PATH FORWARD:**

As for the eastern half of the project, there are two owners: the Union Pacific Railroad and Sunland Park Properties LLC.

I’m also attaching the RE Status Tracking spreadsheet that (b) (6), (b) (7)(C) (USACE RE) has been updating for us each Thursday.

(b) (5)



(b) (5), (b) (6)

We're half-way there after formally energizing just three weeks ago!

I hope everyone has a great 3-day weekend!

Very Respectfully,

(b) (6), (b) (7)(C)

W: (b) (6), (b) (7)(C)

M: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, August 21, 2013 12:05 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Updated with Both Attachments - FW: (b) (7)(E) RE Map & RE Status Update

(b) (6), (b) (7)(C),

1. Sector confirmed that Tract (b) (7)(E) is the correct access point to the site.
2. Sector understands that Tract (b) (7)(E) will be very tight along the railroad lines, and you will get whatever space is available.
3. Staging in Tract (b) (7)(E) – Some concerns were discussed that need to be considered.

a.

(b) (7)(E)

- b. Flooding – depending on the time of year, flooding could be a serious concern.
4. Another concern raised is whether the culvert under the border road just east of Tract (b) (7)(E) will handle construction traffic loads without damage/failure. (b) (5)

(b) (5)

If anyone has a concern with either of those, please respond to this email. Thanks!

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 20, 2013 2:01 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)



**Subject:** FW: Updated with Both Attachments - FW: (b) (7)(E) RE Map & RE Status Update

(b) (6), (b) (7)(C),

I'll set up a call, maybe for tomorrow, so we can discuss (b) (5), (b) (7)(E)

Please review the attached, and invite anyone you'd like.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Tuesday, August 20, 2013 1:37 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Updated with Both Attachments - FW: (b) (7)(E) RE Map & RE Status Update

(b) (6), (b) (7)(C) here you go.

To review:

1. Confirm access & staging
2. Highlight difficult area by RR tracks (i.e. limited clearance btwn tracks & fence)
3. For now, we will not pursue RE to the east of the Sunland Park Land Development Corp (triangular-shaped) tract, nor will we pursue the alternate access route shown in red.

FYI – The Corps has already commenced efforts to secure a Right of Entry for Construction (ROE-C) from impacted landowners.

I've attached the tracker sheet we've put together.

Here's the latest update notes from (b) (6), (b) (7)(C) (Corps Realty Specialist):  
(he's updating me weekly on status)

- 1) ROE-C's are all created
- 2) BJTR Investments (Timberlake) - made contact and sent ROE-C...we will be working with 5 members of the corporation, they are reviewing ROE-C
- 3) Sunland Park Properties - made contact with officer of corporation, he is forwarding on my request to the owner, following up
- 4) Union Pacific - Prior contact has retired, attempted to make contact, following up

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**

Real Estate Program Manager

LMI

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)



Blackberry: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: TI Project / Military Weekly Update 02/01/13  
**Date:** Monday, February 04, 2013 8:46:41 AM

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(b) (6), (b) (7)(C)

Project Manager, TI Project Division

BPFTI PMO FM&E

Office: (b) (6), (b) (7)(C)

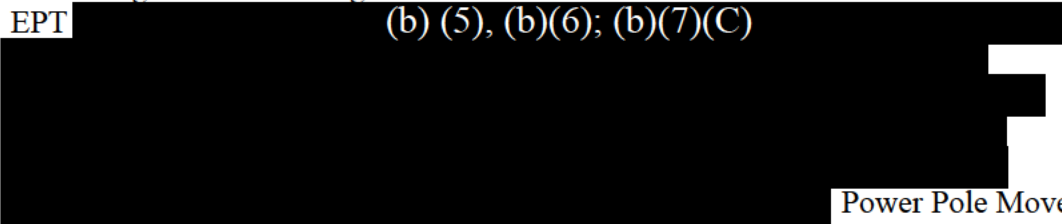
Mobile: (b) (6), (b) (7)(C)

Sent via Blackberry

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, February 01, 2013 12:20 PM Eastern Standard Time  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
**Subject:** TI Project / Military Weekly Update 02/01/13

#### **Hot Items**

- RGV Gates (b) (7)(E) to start construction 2/8/13. (b) (7)(E) drawings due 1/30/13, comments due 2/6/13, site visit on 2/7/13 to review drawings and comment resolution meeting 2/8/13. IBWC meeting held with HQ and local POCs – concurrence letters to be set on 1<sup>st</sup> and 2<sup>nd</sup> gate design packages from HQ.
- RGV (b) (7)(E) 10% Design was delivered on 1/9/13. 35% Design due 2/13/12. CATEX was approved on 1/31/13. Geotech to start in the next two weeks. JTF-N to visit the site on 2/12/13.
- RGV (b) (7)(E) Boat Ramp PRD is signed. Being populated in FITT by USACE. Schedule is being finalized.
- LRT Boat Ramp meeting held to review PRD for a scope amendment. Electrical is targeted to be complete early March.
- LRT (b) (7)(E) Road IIIBC Revegetation contract is underway. CR to be processed for funding line name change.
- EPT (b) (5), (b)(6); (b)(7)(C)  
  
Power Pole Move by El Paso Electric through EPWU is still on schedule before construction. BCOE is under review with USACE. Contract to go through Galveston MATOC Pool (8A) and contracting through Dallas Office.
- (b) (7)(E) engineering site visit (USACE) the first week of February. Real Estate appraisals to occur next week.
- (b) (7)(E) Crossings - USACE to cut a check to the Water District for \$1000 RE process fee to finalize RE ROE process.
- (b) (7)(E) clean up construction contract BCOE under review and due 2/8/13.



Contract award early March 2013.

- TCA (b) (7)(E) Construction – FY13, 2nd Rotation underway. Issues with RFIs, FOR (request for removal), and progress of construction from last week have gotten better, but continue to work through design and personnel challenges. Nothing of significant concern to report – being worked daily.
- TCA (b) (7)(E) Road Improvement (Military FY14 Planning) (b) (5) Real Estate is all cleared for study. Arch Survey SOW is with contracting (CR pending final approval for transfer of funds).
- TCA (b) (5) Military FY14 Planning) AE awarded 1/25/13. Kickoff meeting scheduled for 2/4/13. FONSI is projected for signature the first week of February 2013. Arch survey took place – 5 arch sites found and final report is being developed. All sites are on the southern portion which is good news for FY14 work/design (all concentrated on the northern portion).
- (b) (7)(E) Fence Replacement kickoff held on 1/10/13 and PRD is being reviewed and finalized. No date on final signature to date. (b) (5)
- ELC (b) (7)(E) Road Phase A 100% Designs were submitted on 12/17/12. Environmental: EA in final stages for FONSI signature and projected for final signature (b) (5) Received IBWC concurrence letter on 1/24/13. Phase B Drawings due March 2013. IID Water Permit is in review with the district – due in 2 weeks.
- SDC (b) (7)(E) All Weather Roadway Improvement Final 100% Drawings submitted. Received IBWC concurrence letter on 1/24/13.
- SDC (b) (7)(E) West Access Road (b) (7)(E) Real Estate cleared. Team met on 1/23/13 to review design. Environmental, Material, (b) (5)

#### Issues / Help Needed

- (b) (7)(E) Leadership issues as mentioned above and already discussed.
- DRT (b) (7)(E) Bridge Repair PRD - (b) (5) Need to be communicated to Sector (Turn this over to (b) (7)(E) and (b) (7)(E) for further discussion)

#### Week Ahead

- (b) (7)(E) AE Award
- (b) (7)(E) AE Kickoff meeting
- CR approval for ELC (b) (7)(E) West Access Road and TCA (b) (7)(E) Road.

**CTIMR WA-1 Re-compete** – Tag up meetings are being held with the team 3 days a week.

On schedule for proposals due on 2/7. Decision Point training to take place on the 5<sup>th</sup>. Tech Review to start on the 2/11. Tech Review Kickoff meeting with the team will be held on 2/8 to review RFP, SSP, etc. in prep for 2/11.

I will be in training 2/4-2/7 in Arlington and back in the office on Friday.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



Project Manager, TI Project Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: (b) (7)(E)  
**Date:** Thursday, December 11, 2014 9:57:12 AM

---

Sounds good, (b) (5)

Thanks

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 11, 2014 09:55 AM  
**To:** (b) (6), (b) (7)(C); (b) (6)  
(b) (6)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)

(b) (6), (b) (7)(C)

Thank you.

I would like to have a chat about this with everyone.

(b) (5)

Ok. Let's get this set up to discuss. (b) (6), (b) (7)(C) please find time after the first of the year.

Thank you,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, December 11, 2014 9:48 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure

Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 11:42 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E)

Thanks. Did not know. Appreciate the update and that you are in the know.

---

**From:** (b) (6), (b) (7)(C)L

**Sent:** Wednesday, December 10, 2014 05:02 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E)

(b) (6), (b) (7)(C) – Not sure you received this information. (b) (6), (b) (7)(C) was going to attend the meeting on Monday with the County, however it has been cancelled.

---

**From:** (b) (6), (b) (7)(C)



**Sent:** Wednesday, December 10, 2014 12:03 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Fw: (b) (7)(E)

Fyi. Meeting was cancelled.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 02:42 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E)

Sir,

The County Supervisor (b) (6) Call has been cancelled/postponed as of this afternoon.

As soon as we hear any other developments on a meeting we (TCA) will let you know.

Again, thank you.

(b) (6), (b) (7)(C)

**Office:** (b) (6), (b) (7)(C)

**BB:** (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 12:40 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** Re: (b) (7)(E)

Yes. Just let me know if I fly down to Tucson how long to drive to Bisbee for the meeting.

I will check if a flight is available.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 02:25 PM Eastern Standard Time

**To:** (b) (6), (b) (7)(C)

**Subject:** RE: (b) (7)(E)

Thank you again for talking – (b) (5)



Thank you,

(b) (6), (b) (7)(C)

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 12:21 PM

**To:** (b) (6), (b) (7)(C)

**Subject:** FW: (b) (7)(E)

FYI

(b) (6), (b) (7)(C)

Real Estate Program Manager

Real Estate and Environmental Services Division Border Patrol Facilities and Tactical Infrastructure  
Program Management Office Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

BB: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, December 10, 2014 10:15 AM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** (b) (7)(E)

(b) (6), (b) (7)(C) —

Attached are materials that were used during a meeting with local residents regarding (b) (7)(E).  
(b) (7)(E) I think I have more and will dig through my emails this afternoon.

This should give you an idea of what was discussed/CBP's position.

Thanks,

(b) (6),

(b) (6), (b) (7)(C)

Kearns & West

Office of Administration

Facilities Management & Engineering

Border Patrol Facilities & Tactical Infrastructure Program Management Office

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** FW: O1-O3 Updated DRAFT PRD  
**Date:** Monday, March 25, 2013 1:53:58 PM  
**Attachments:** [O1-3 Draft PRD 32213.docx](#)

---

Let me know what you think...

(b) (6), (b) (7)(C), CBM, PMP  
Division Director, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
1301 Constitution Ave. NW, Suite B-155  
Washington, DC 20004  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, March 22, 2013 3:27 PM  
**To:** (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)  
(b) (6); (b) (6), (b) (7)(C); (b) (6)  
(b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** O1-O3 Updated DRAFT PRD

Good Afternoon Everyone,

Attached you will find the current working draft of the O-1 – O-3 PRD. Please keep in mind that sections of this PRD are expected to change as comments and edits are received.

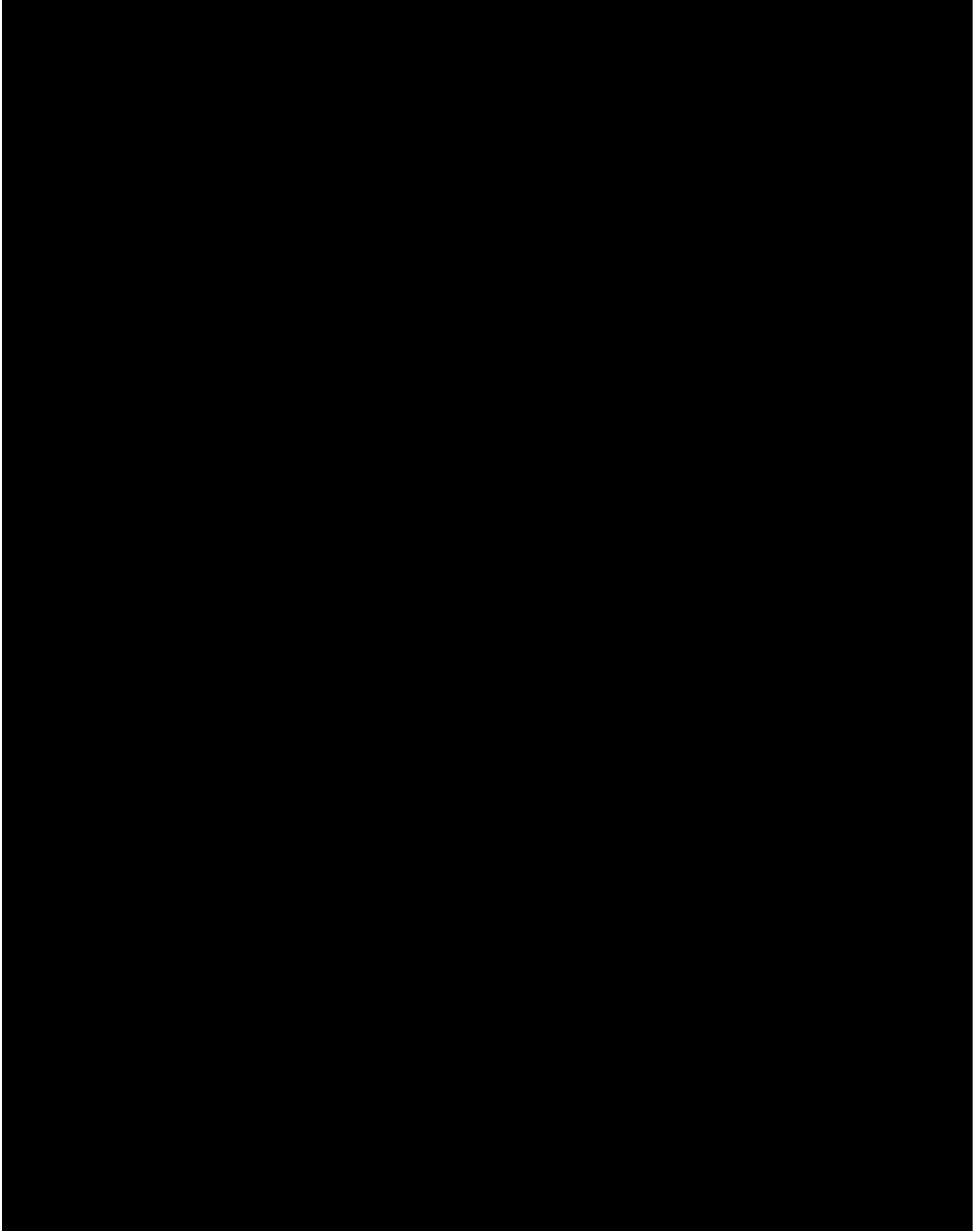
Regard,

(b) (6), (b) (7)(C)  
Program Analyst, Business Operations  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management & Engineering  
Phone: (b) (6), (b) (7)(C)  
Email: (b) (6)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy*



(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E)



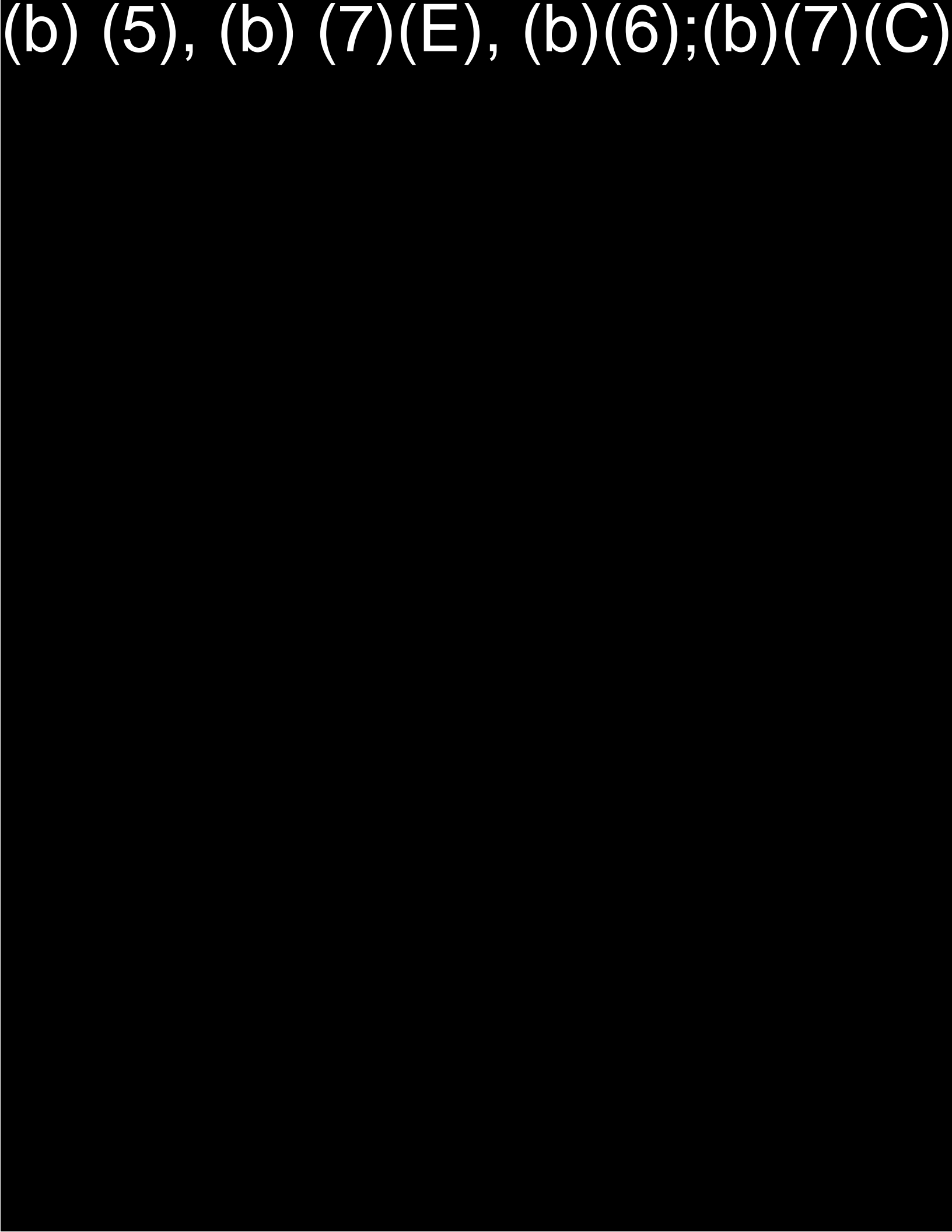


(b) (5), (b) (7)(E)





(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)





**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
**Subject:** RE: CIR Biweekly Fence IPT  
**Date:** Friday, July 01, 2016 9:46:05 AM  
**Attachments:** [draft replacement fence charter v2.0.docx](#)  
NON-RESPONSIVE

---

All

We will be referring to the attached documents on today's conference call

Thanks

(b) (6), (b) (7)(C)

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 23, 2016 3:10 PM  
**To:** (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
(b) (6)  
**Subject:** CIR Biweekly Fence IPT  
**When:** Friday, July 1, 2016 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** (b) (7)(E)

Biweekly coordination meeting.

Attachments below from our previous discussion held 6/7/16:

<< File: Comprehensive Immigration Reform Act Fence Replacement Program Management Plan\_comments.docx >> << File: draft replacement fence charter v1 0.docx >> << File: PMBOK Third Edition excerpt.pdf >> <<draft replacement fence charter v2.0.docx>> <<Program mgmt plan v 2.0.docx>>



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Engineers Weekly Status 7/13 to 7/20  
**Date:** Friday, July 22, 2016 9:24:44 AM

---

(b) (6), (b) (7)(C), weekly update. Next week the status's will be emailed on time (right before the Thursday meeting) and I will get the updated project spreadsheet to (b) (6), (b) (7) as he requested while in DC.

Also, (b) (6), (b) (7) do you still want to be on this email with your transition to RE/ENV?

(b) (6), (b) (7)(C) – TACCOM

- OIT-WSPD Monthly PMR: July PMR held in Chantilly July 20<sup>th</sup>.
- Structural Assessments: GSA Task Order #4 and #5 awarded May 31<sup>st</sup> for 70 Structural and Condition Assessments will begin June and be complete in December. 22 Site visits completed; 36 scheduled for July/August; 14 scheduled for September.
- Corrective Repair: Twenty-seven (27) sites released to FAA to implement repairs in SWB, BUN, MIP, SPW, HLT, DTM, GFN, DRT, LRT, RGV Sectors. Forty-five (45) legacy sites baselined, assessed, and evaluated; of which 26 are over TIA-222 G capacities with 10 being considered for strengthening/corrective repair, 6 for replacement, and 10 for decommissioning.
- Havre Sector HQ Tower Replacement: D&D funds approved by Border Patrol pending transfer to FME by OIT-WSPD. Project start in August, GSA to award contract in November; design December – February; construction in April 2017.
- Helo Pad Installation Project: GSA Task Order #5 for survey and planning of helo pad installations awarded. Work will begin in June and be complete Spring of 2017. Site visits scheduled for July 6<sup>th</sup> through 23<sup>rd</sup>; fourteen (14) site visits completed. Memo submitted to add \$2,800,000 in additional funding from OIT onto FAA IAA.
- **ENVIRONMENTAL**
- (b) (7)(E) Road Improvements: Working with GSRC on Environmental Monitoring/Training/SWPPP development for Milcon rotation scheduled in July. Approved Memo to File for BMGR Waiver. Final SWPPP/Environmental Training submitted and distributed to the team. Milcon rotation #1 scheduled to start July 25<sup>th</sup>

(b) (6), (b) (7)(C) – Tower projects assigned –TA program, Phase 2 solar site expansion/road improvements in (b) (7)(E)

(b) (7)(E) FAA is incorporating OTIA comments on the 96% design packages for 9 NCO/DGL sites. Driving the project to start of construction in mid-to-late August. Have completed preliminary scoping work for decommissioning the (b) (7)(E) in (b) (7)(E) no longer in use after the (b) (7)(E) OTIA project. For (b) (7)(E) once the 15% designs are completed, we are expecting USACE to send large volumes at once with short review durations and are preparing accordingly. For TA, trying to advance the proposed project to provide shore power to six sites and



am coordinating with OTIA. On (b) (7)(E) coordinating with OTIA and USACE for site visits by the FAA for geotechnical work next week at the 3 primary and alternate sites. I will be in (b) (7)(E) next week on the geotechnical site visits.

(b) (6), (b) (7)(C) –

- MR Program: The (b) (7)(E) assessments 5-year assessments are in progress, FAA team is in (b) (7)(E) Reports from El Centro, Tucson, Yuma and San Diego reports are rolling in and under review. Updating inventory list to show last assessment, know issues and working with BUSOPs with site inconsistencies and sharepoint organization.
- MR Projects: For TXDOT 375 Loop (b) (7)(E) visited proposed sites for new (b) (7)(E) tower and (b) (7)(E) and met, TXDOT contractor to discuss issues with design and schedule. For Imperial Beach, IAA (b) (5)  
(b) (7)(E)  
(b) (7)(E)  
(b) (7)(E)  
(b) (7)(E)  
(b) (7)(E)  
(b) (7)(E)  
(b) (7)(E)
- (b) (7)(E) new construction – AE awarded for (b) (7)(E) 15% design, (b) (7)(E) AE 15% SOW is with USACE, unknown award date. PRDs for (b) (7)(E) towers are on hold until OTIA comments resolved. (b) (5)  
(b) (7)(E)  
(b) (7)(E)
- IFT: In Alaska this week with (b) (6), (b) (7)(C) to finalize (b) (7)(E) design and discuss plan for open project items path to contract award.

(b) (6), (b) (7)(C) – Tower projects assigned –

- IFT (b) (7)(E)
  - Finalizing design of Roads and site prep for (b) (7)(E) with OTIA and USACE
  - Obtained approval for roads project with IBWC
  - Developing MR scope and cost for tower roads not currently in FM&E budget
  - Finalizing 100% (b) (7)(E) design and permitting approval through IBWC
  - Attended final planning coordination meeting in USACE POA district the week of July 11 to finalize all plans for the (b) (7)(E) and coordinate the EA and Real Estate Team.
  - Follow up coordination from USACE meeting to close out design process for (b) (7)(E) Road and (b) (7)(E)
- IFT (b) (7)(E)
  - Supporting PM (b) (7)(E) Station Communications Shelter Relocation as well as (b) (7)(E) Station and (b) (7)(E) Structural Tower improvements PRD for (b) (7)(E) deployment.
  - Leading IFT QAQC effort with FAA for tower Construction
  - Coordinating new FY 2017 QAQC scope and cost with the FAA for (b) (7)(E) Deployment and working IAA Mod for additional funding
  - Coordinating with (b) (6), (b) (7)(C) to complete CTMIR improvements to existing IFT



roads prior to Elbit deployment in Fall 2016.

- Coordinating with (b) (7)(E) station for logistics of starting tower reinforcement and lightning protection / grounding by the FAA the second week in August.

(b) (6), (b) (7)(C) – Tactical Infrastructure

- Developed independent government cost estimates for the (b) (7)(E) boat ramp in the RGV sector. Provided this cost information to the RGV TI PM for their comparison to the cost estimate provided by the CTIMR contractor
- Performed risk analysis with the (b) (7)(E) project in the San Diego Sector. Determined the risk events, probabilities and impacts. Calculated the total cost of the risk impact and provided this information for the PRDs
- Reviewed and provided edits to the (b) (7)(E) project in the San Diego Sector
- Reviewed and provided comments to the extension of funds to the (b) (7)(E) fence project. Determined that the estimated cost to perform the TI repair was adequate
- Attended a final walk through at the (b) (7)(E) project with the Army Corps, FM&E personnel, and environmental engineers. Developed a punch list of items, related to TI, that the CTIMR contractor will perform to finalize the project.

(b) (6), (b) (7)(C) – Chief Engineer

I'm still not under contract - however I continue to support (b) (7)(E) fence replacement projects

(b) (6), (b) (7)(C), P.E., PMP

SME, TI Division

LMI Government Consulting

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management & Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C) (Preferred)

Email: (b) (6), (b) (7)(C)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C) (b) (6) (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C) (b) (6)  
**Subject:** RE: CIR Discussion  
**Date:** Tuesday, June 07, 2016 7:58:00 AM  
**Attachments:** Not Responsive  
[draft replacement fence charter v1 0.docx](#)  
NON-RESPONSIVE

---

All

Attached are all three documents I hope to reference in today's discussion. They include the previously distributed IPT Charter with everyone's comments; the proposed PMP outline w/ (b) (6), (b) (7)(C) comments; and an excerpt from PMBOK Third Edition, which we used as the basis of the PMP outline.

Thanks

(b) (6), (b) (7) <<Comprehensive Immigration Reform Act Fence Replacement Program Management Plan\_comments.docx>> <<draft replacement fence charter v1 0.docx>> <<PMBOK Third Edition excerpt.pdf>>

-----Original Appointment-----

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, June 2, 2016 12:14 PM  
**To:** (b) (6), (b) (7)(C);  
(b) (6); (b) (6), (b) (7)(C)  
**Subject:** CIR Discussion  
**When:** Tuesday, June 7, 2016 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** (b) (7)(E)

<< File: Comprehensive Immigration Reform Act Fence Replacement Program Management Plan\_comments.docx >>



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



(b) (5)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: O-1,2,3 - Final MFR & Map Set  
**Date:** Tuesday, November 03, 2015 3:46:04 PM

---

Sure thing, sorry about the confusion...

---

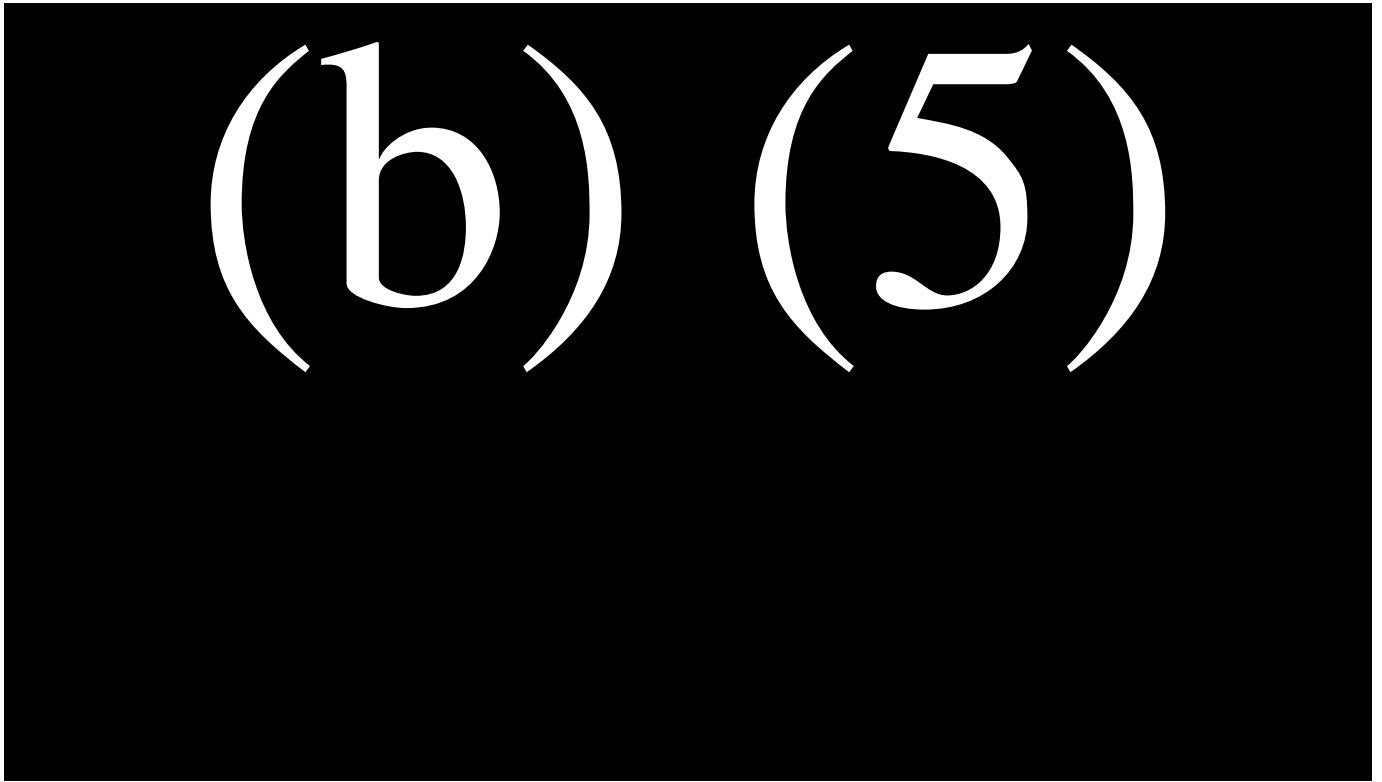
**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 03, 2015 3:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: O-1,2,3 - Final MFR & Map Set

No things is much better. Thank you. Now I get it. Yet, let's do a reach back as I did a few minutes ago...ok?

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 03, 2015 2:42 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: O-1,2,3 - Final MFR & Map Set

Sorry, no problem...here goes:



(b) (5)

Hope that helps!

v/r

(b) (6), (b) (7)(C)



---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 03, 2015 3:34 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: O-1,2,3 - Final MFR & Map Set

U understand that I have no idea what you wrote....

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, November 03, 2015 2:25 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: O-1,2,3 - Final MFR & Map Set

(b) (6), (b) (7)(C)

(b) (5), (b)(6); (b)(7)(C)

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, September 07, 2012 7:53 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: O-1,2,3 - Final MFR & Map Set

(b) (5) - thx

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, September 06, 2012 12:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Re: O-1,2,3 - Final MFR & Map Set

(b) (5), (b)(6); (b)(7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Sent:** Thu Sep 06 12:00:51 2012  
**Subject:** RE: O-1,2,3 - Final MFR & Map Set

(b) (5)

(b) (6), (b) (7)(C)



Staff Attorney

U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

~~ATTORNEY CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT~~

~~This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 04, 2012 4:14 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6); (b) (6), (b) (7)(C)

Subject: RE: O-1,2,3 - Final MFR & Map Set

(b) (6), (b) (7)(C)

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Director, RE and ENV Services Division  
Border Patrol Facilities and Tactical Infrastructure  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing Border Patrol's proud legacy*

From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 04, 2012 2:32 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); (b) (6)

(b) (6); (b) (6), (b) (7)(C)

Subject: RE: O-1,2,3 - Final MFR & Map Set

Importance: High

(b) (5)



(b) (5)

(b) (6), (b) (7)(C)

Staff Attorney

U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

~~ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT~~

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From: (b) (6), (b) (7)(C)

Sent: Tuesday, September 04, 2012 1:31 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6)

(b) (6), (b) (7)(C)

Subject: O-1,2,3 - Final MFR & Map Set

Importance: High

(b) (6), (b) (7)(C)

(b) (5)



(b) (5), (b) (6)

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**

Real Estate Program Manager

LMI

Border Patrol Facilities & Tactical Infrastructure

Program Management Office

Facilities Management and Engineering

U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

Blackberry (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing  
Border Patrol's proud legacy.*





# RGV Revised Laydown Site Information

Approved Laydown Site Information					Revised Laydown Site Information			
Station	Site Name	Lat	Long	Proposed Preferred Site	Lat	Long	Proposed Preferred Site	Justification
(b) (7)(E)				Alternate	(b) (5), (b) (7)(E)			Administrative Error on the Coordinates
				Primary	(b) (7)(E)			(b) (7)(E)
				Primary				
				Primary				
				Primary				
				Primary				
				Primary				
				Tertiary				
				Existing				
				Primary				Added the coordinates to blank cell (b) (7)(E)
				Primary				Original coordinates updated to shifted coordinates (b) (7)(E)
				Primary or Alternate?				





# Approval

## Baseline the RGV Sector laydown

\_\_\_\_\_ as proposed

**X** \_\_\_\_\_ Revised

(b)(6); (b)(7)(C) Digitally signed by (b)(6); (b)(7)(C)  
DN: c=US, o=U.S. Government, ou=Department  
of Homeland Security, ou=CBP, ou=People,  
cn=(b)(6); (b)(7)(C)  
(b)(6); (b)(7)(C)  
Date: 2016.06.08 16:53:18 -05 00

**RGV Sector**

(b)(6); (b)(7)(C) (b)(6); (b)(7)(C)  
(A) Associate Chief  
SPAD/ORMD

**USBP HQ**

6/14/2016

~~FOR OFFICIAL USE ONLY~~



**From:** (b) (6)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue  
**Date:** Thursday, January 21, 2016 11:36:22 AM

---

The Tower and Site Construction (b) (7)(E) started on 7/25/2013. The Site Construction (including Tower Erection) Acceptance Inspection was conducted on 9/13/2013. Attached are three photos of the site, tower and road. OTIA will have dates when they accepted the (b) (7)(E) installation

thanks

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 21, 2016 8:37 AM  
**To:** (b) (6), (b) (7)(C) (b) (6)  
(b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney  
Office of Assistant Chief Counsel, Indianapolis  
Customs and Border Protection  
ph: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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~~product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 21, 2016 7:28 AM  
**To:** (b) (6); (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue

(b) (6), (b) (7)(C)

Thanks.

(b) (6), (b) (7)(C) does this help?

---

**From:** (b) (6)  
**Sent:** Wednesday, January 20, 2016 8:13 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue

(b) (5), (b) (7)(E)

The following is an excerpt from the Block I EA (b) (7)(E)

(b) (7)(E)



(b) (7)(E)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 7:51 PM

**To:** (b) (6), (b) (7)(C) (b) (6)

**Cc:** (b) (6), (b) (7)(C)

>

**Subject:** RE: Fence land issue

Thanks..

(b) (6), (b) (7)(C)

(b) (5)

Thanks..

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 6:22 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: Fence land issue

Here's what I could come up with...

(b) (5), (b) (7)(E)

I hope it helps.



Thanks,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 1:17 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence land issue

(b) (6), (b) (7)(C)

Can you answer (b) (6), (b) (7)(C) questions below (b) (7)(E)

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 3:16 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence land issue

(b) (6), (b) (7)(C) ..

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 3:15 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: Fence land issue

(b) (6), (b) (7)(C)

We are working with (b) (6), (b) (7)(C) on (b) (7)(E) which we received the information that (b) (6), (b) (7)(C) required. Who on your staff would be able to answer (b) (6), (b) (7)(C) questions on (b) (7)(E) See the email below.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 13, 2016 2:25 PM



To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: Fence land issue

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

Customs and Border Protection

ph. (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

From: (b) (6), (b) (7)(C)

Sent: Wednesday, January 13, 2016 1:25 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Fence land issue

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (6), (b) (7)(E)



**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6) (b) (6), (b) (7)(C)  
**Subject:** FW: Fence land issue  
**Date:** Thursday, January 21, 2016 8:51:48 AM

---

(b) (6), (b) (7)(C) ...can you help..

---

**From:** (b) (6)  
**Sent:** Thursday, January 21, 2016 8:51 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: Fence land issue

I'll check and see what I have in records

Sent using OWA for iPhone

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, January 21, 2016 8:37:13 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)  
Senior Attorney  
Office of Assistant Chief Counsel, Indianapolis  
Customs and Border Protection  
ph: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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~~communications that are part of the agency deliberative process, or attorney work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

---

From: (b) (6), (b) (7)(C)  
Sent: Thursday, January 21, 2016 7:28 AM  
To: (b) (6) (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Fence land issue

(b) (6), (b) (7)(C):

Thanks.

(b) (6), (b) (7)(C): does this help?

---

From: (b) (6)  
Sent: Wednesday, January 20, 2016 8:13 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: Fence land issue

(b) (5), (b) (7)(E)

The following is an excerpt from the Block I EA (b) (7)(E)

(b) (7)(E)



(b) (7)(E)

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 7:51 PM

**To:** (b) (6), (b) (7)(C) (b) (6)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence land issue

Thanks..

(b) (6), (b) (7)(C)

(b) (5)

Thanks..

---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 20, 2016 6:22 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** FW: Fence land issue

Here's what I could come up with...

(b) (5), (b) (7)(E)

I hope it helps.



Thanks,

(b) (6), (b) (7)(C)

Program Manager/COR, TI Division  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Mobile: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 20, 2016 1:17 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue

(b) (6), (b) (7)(C),

Can you answer (b) (6), (b) (7)(C) questions below (b) (7)(E).

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 20, 2016 3:16 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** RE: Fence land issue

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Wednesday, January 20, 2016 3:15 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: Fence land issue

(b) (6), (b) (7)(C)

We are working with (b) (6), (b) (7)(C) on (b) (7)(E) which we received the information that (b) (6), (b) (7)(C) required. Who on your staff would be able to answer (b) (6), (b) (7)(C) questions on (b) (7)(E). See the email below.

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)



**Sent:** Wednesday, January 13, 2016 2:25 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

**Subject:** RE: Fence land issue

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

Customs and Border Protection

ph: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

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---

**From:** (b) (6), (b) (7)(C)

**Sent:** Wednesday, January 13, 2016 1:25 PM

**To:** (b) (6), (b) (7)(C)

**Cc:** (b) (6), (b) (7)(C)

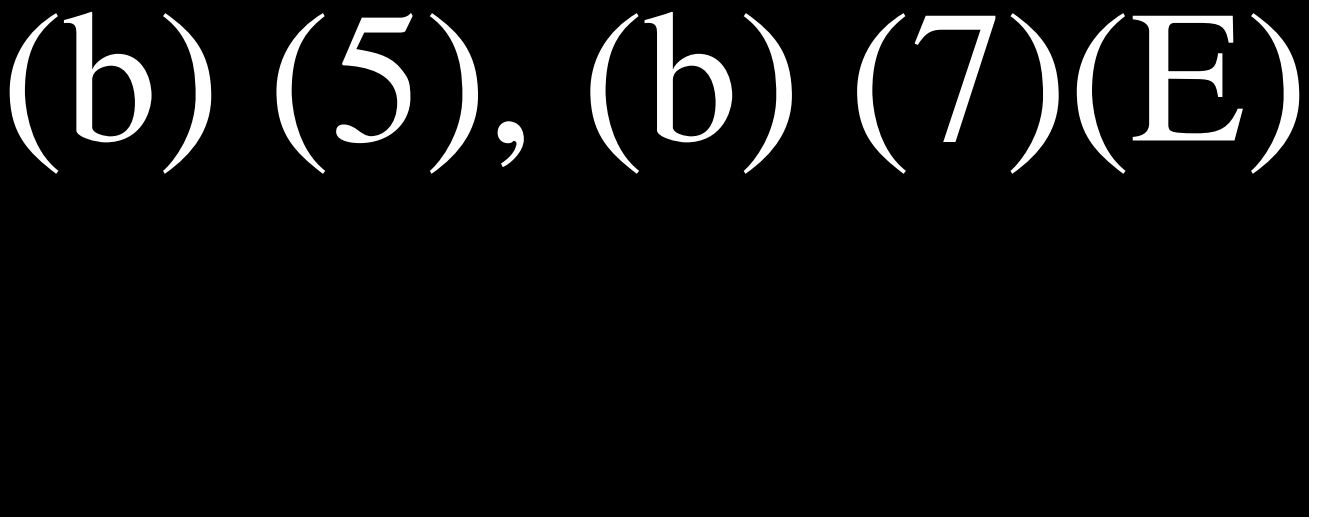
**Subject:** Fence land issue

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (6), (b) (7)(E)





**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Re: Weekly  
**Date:** Friday, October 26, 2012 8:23:57 AM

---

Exactly. (b) (5)

(b) (5)

(b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, October 26, 2012 07:55 AM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: Weekly

From (b) (6), (b) (7)(C) email;

(b) (5)

Thanks,

(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 25, 2012 05:00 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** Fw: Weekly

FYSA

(b) (6), (b) (7)(C)

Real Estate Specialist, LMI  
Border Patrol Facilities and Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
Office: (b) (6), (b) (7)(C)  
Cell: (b) (6), (b) (7)(C)  
E-mail: (b) (6), (b) (7)(C)

"Excel as a trusted strategic partner enhancing Border Patrol's proud legacy."

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Thursday, October 25, 2012 04:43 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** Weekly



(b) (6), (b) (7)(C) here is my weekly report. Everything in Red reflects change/updates.

1. Hot Issues:

a.

(b) (7)(E)

b. Lag on Re/Env for UP RR access. Necessary repairs are needed due to agent safety. Delayed for clearance. (b) (6), (b) (7)(C) assisting with situation.

c.

(b) (5)

2. Major Efforts:

a. Developing a tool kit For CTIMR to support all Southwest Border work elements. Ongoing. (b) (6), (b) (7)(C) has provided resources that will be extremely helpful

b. Developing spread sheet to organize all Engineering efforts needed thru 2013 for all of Area 3 and Area 4. (b) (6), (b) (7)(C) has received all Engineering efforts for Area 3 & Area 4 and is consolidating into a spread sheet I provided her on 9/18/12. Delayed to PMR efforts, expect delivery next week.

c. CTIMR Area 4 CWP- Assisting in development and completion of CWP#2 is expected on 9/17/12. Received completed CWP as of 9/26/12 and approved in WMS. OBP has approved and awaiting Funding approval. CWP #2 activated and deferral of 33% was required due to budget constraints. CWP#3 work task have been identified and supplied to contractor.

d. DRT M-1 Drainage Study: gathering data for (b) (6), (b) (7)(C) from county, TxDot & city. Data includes: GPS topo maps, plans & studies for drainage improvements of the site. All parties have agreed to allow us to have input on the improvements. Ongoing. Met with city Engineer on 7/19/11 for preliminary update. On schedule.

e. Repairs for (b) (7)(E) Boat Slip (b) (5)

Anchors have been order and work will commence upon receipt of anchors/bolts. Included task order in CWP 2 for repairs. Sub-contractor making necessary repairs. Scheduled completion COB Oct 26<sup>th</sup>.

f. (b) (7)(E) Bridge: Obtained signed License agreement from City of Eagle Pass. All cleanups have been completed and culverts relocated to (b) (7)(E) Working with City to obtain a permanent easement to construct a new crossing. Scheduled meeting is 7/27/12. Conducted site visit with (b) (6), (b) (7)(C) for Env. Assessment needed for re-construction efforts and schedule meeting



with RE in DC next week to discuss time-line. RE/Env due by 12/31/12. Need Engineering /PRD development. I will be reaching out to (b) (6), (b) (7)(C) for assistance. Held discussion with (b) (6), (b) (7)(C) on 9/19/12 for the development of PRD and Engineering efforts needed and set date for completion. Held discussions with (b) (6), (b) (7)(C) on Weds. October 17th and working with PMO to complete PRD request and obtain funding for engineering design. Target date for new construction is early February. Telecom scheduled with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on Monday Oct 29th.

- g. (b) (7)(E) -Re-approached landowner with ROE. Signage received on 7/13/12. Schedule maintenance is set for Aug. 1<sup>st</sup>. Maintenance is underway and on schedule, current status is approximately 66% complete. Conducting final inspection on 10/05/12. Landowner meeting schedule to evaluate our performance set for Tuesday Oct. 16<sup>th</sup>. This has been a major accomplishment for FM&E and Sector relations. Delayed, landowner unable to attend, rescheduling necessary, waiting for newly proposed date by landowner.
- h. (b) (7)(E) Bridge- Primus Contractor is approximately 50% complete with all M&R task associated with repairs. On schedule. Tentative completion date is set for October 19<sup>th</sup>. Due to weather related events, completion moved to October 26<sup>th</sup>.
- i. DRT Vegetation control- phase-I & 2 is complete and phase 3 will begin on Oct 01. Work cycle tentative completion date is set for October 12<sup>th</sup>. New work cycle schedule for October 22<sup>nd</sup>, currently underway.
- j. Environmental Assessment for the following was completed: (b) (7)(E)  
[REDACTED]  
[REDACTED] access roads; (b) (7)(E)  
(b) (7)(E) Bridge Construction.
- k. M-1Brush Clearing- Environmental scheduled for Nov 4<sup>th</sup>.
- l. (b) (7)(E) gate installation will commence today and be completed on 9/28/12. Completed according to schedule. Additional work required, (b) (7)(E)  
[REDACTED] ngoing
- m. (b) (7)(E) road Study-. Contacted Presidio County Judge to obtain information regarding their direction of ownership. PM/COR &Sector working with county to establish long range goals. Scheduled site visit 9/19/12.Ongoing. Held meeting with sector on 9/18/12 to determine direction. No definite commitment from sector or county. (b) (5)  
[REDACTED]
- n. Big Bend IAA- Completed (b) (7)(E) of road repair. Have schedule site inspection for 7/31/12. Completed road inspections for all Roads except (b) (7)(E) End of year inspection scheduled for 9/20/12.
- o. (b) (7)(E) Site visit scheduled with contractor on 9/18/12 for debris cleanup and vehicle barrier effort. Held site inspection with ECSO and Contractor to determine new work and set mobilization date on 9/18/12. Mobilization set for October 1<sup>st</sup>. Onsite inspection to be



p. Scheduled meeting with 1640/New TI Coordinator and A-Chief for BBT on 9/19/12. Discussion to include but not be limited to TI Requirements, Big Bend IAA, identifying new requirements and maintaining existing TI requirements. Held meeting on 9/19/12: identified need for new TI requirements and status update on all M&R efforts where provided to sector. Will provide awareness and educational brief on 9/27 to all stations on development of requirements during our Tx-TIMR meeting. Held Tx-TIMR meeting with DRT and BBT at Big Bend Sector. It was very successful. Provide all materials and procedures for BP to complete and submit requirements to OBP on 10/01/12

q. Laredo: Provide guidance on road repairs and Boat ramp cleanup to maintain operations. Requested we utilize IDIQ for cleanup, due to budget constraints for Area 4 CTIMR contract. Placed on hold due to contracting, still awaiting decision, I will attempt to ratify issue today. If I continue to get no response I will request additional assistance from (b) (6), (b) (7)(C). Have requested telecom with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to discuss path forward due to budget constraints.

r. Assume the lead for Towers task orders in RGV. Working with (b) (6), (b) (7)(C) to resolve electrical issues. Still receiving data from (b) (6) and team. It will be essential for me to travel to RGV to complete this task. Travel scheduled for Nov 12 thru Nov. 16<sup>th</sup> to complete process.

s. Assisted RGV in roads assessment and defining task to complete sector requirements for (b) (7)(E). All chemical control efforts for road maintenance is complete as defined in approved task description for (b) (7)(E). All work elements completed. Assisting with continued work task orders for CWP 2 and Road maintenance guide development. Ongoing.

t. Evaluated (b) (7)(E) to determine cost effective strategy. Held meeting with (b) (6), (b) (7)(C) and RGV PM and Field Supervisor on 9/10 thru 9/12. (b) (5), (b)(6); (b)(7)(C)

u. Ongoing, held telecom with (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) on 10/03. Assumed Team Lead for Area 4 CTIMR. (b) (5), (b)(6); (b)(7)(C)

BW23 FOIA CBP 003392



- Primus is providing quality service for Del Rio Sector and they continue to improve daily.
- Continue to meet deadlines and schedules under CTIMR for Del Rio sector: Ongoing task: vegetation, (b) (7)(E) Boat Ramp, (b) (7)(E) Access Road
- Continue to provide leadership and direction to Area 4 Pm's on CTIMR and requirements. Assumed Team Lead Status.
- Relationship continues to improve and working relationship growing with new TI Coordinator.
- (b) (6), (b) (7)(C) has been very pro-active in achieving goals.
- WG's actively engaged in all work requirements- current task include repairs to operational roads at 05 thru 048, M-1 POE & stone ranch, Swale expansion at Casbeers curve

4. Concerns:

- a. Primus's ability to complete all CWP's by deadline and provide proper invoices for approval.
- b. (b) (5) We are implementing WG, IDIQ's and identifying any potential resource available within all three sectors to assure success.

5. Deliverables:

- a. Completed Burn rate spread sheet and word document to support WMS updates for Area 4. Working with Primus to achieve updated burn rate. Primus to propose their version by Monday Oct. 29<sup>th</sup>.
- b. Continue to assist RGV in task description development and completing roads repair via chemical and identifying mechanical direction on remaining roads M&R. CWP 2 complete. Ongoing
- c. Assisting (b) (6), (b) (7)(C) with CPARS entry. Completed
- d. Held meeting on Oct 25<sup>th</sup> with WG's, TI Coordinator and (b) (6), (b) (7)(C) (1640) on current changes, all positive.
- e. Invoices are under review and set for approval on Monday 15<sup>th</sup>. Waiting for additional receipt backup. Approved for payment
- f. CTIIMR Area 4- Del Rio Schedule current, no delays

Respectfully,  
 Program Manager / COR II  
 Del Rio & Big Bend Sectors  
 DHS/CBP  
 FM&E BPFTI-Tactical Infrastructure  
 Cell: (b) (6), (b) (7)(C)  
 Desk: (b) (6), (b) (7)(C)  
 Email: (b) (6), (b) (7)(C)



From: (b) (6), (b) (7)(C)  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
Subject: RE: (b) (7)(E)  
Date: Friday, January 27, 2017 5:06:25 PM

---

Hey (b) (6), (b) (7)(C),

Thanks for the heads-up. I'm happy to talk next week. (b) (5), (b) (7)(E)

[REDACTED]

(b) (6), (b) (7)(C)

[REDACTED]

~~This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.~~

---

From: (b) (6), (b) (7)(C)  
Sent: Friday, January 27, 2017 4:35 PM

To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)

[REDACTED]

[REDACTED]

Subject: (b) (7)(E)

Hi (b) (6), (b) (7)(C) (and as a FYSA to (b) (6), (b) (7)(C)),

(b) (5)



I would like to chat next week, as soon as you're free of course, regarding our proposed approach from a real estate standpoint.

(b) (5)

Thanks very much, and I hope y'all have a great weekend!

Very Respectfully,

(b) (6), (b) (7)(C), **MBA PMP**  
Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Air and Marine  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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**From:** (b) (6), (b) (7)(C)  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: RGV: Encroachment/Trespass (b) (7)(E) LPOE)  
**Date:** Tuesday, April 19, 2016 12:50:52 PM

---

Thanks..

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, April 19, 2016 12:48 PM  
**To:** (b) (6), (b) (7)(C)  
**Subject:** RE: RGV: Encroachment/Trespass (b) (7)(E) LPOE)

It is in the email below.

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**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, April 19, 2016 12:39:32 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)  
**Subject:** FW: RGV: Encroachment/Trespass (b) (7)(E) LPOE)

(b) (5)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Tuesday, April 19, 2016 12:35 PM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C) | (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
**Subject:** RE: RGV: Encroachment/Trespass (b) (7)(E) LPOE)

Good Morning (b) (6), (b) (7)(C),

(b) (5), (b) (7)(E)  
Let me know if you need additional information.

Respectfully,

(b) (6), (b) (7)(C)  
Operations Officer  
RGV Sector/Tactical Infrastructure  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

**From:** (b) (6), (b) (7)(C)  
**Sent:** Friday, April 15, 2016 11:10 AM  
**To:** (b) (6), (b) (7)(C)  
**Cc:** (b) (6), (b) (7)(C)



(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C) (b) (6)  
(b) (6)  
(b) (6) (b) (6), (b) (7)(C)  
Subject: RE: RGV: Encroachment/Trespass (b) (7)(E) LPOE)

Perfect, thank you (b) (6), (b) (7)(C) and have a great weekend!

---

From: (b) (6), (b) (7)(C)  
Sent: Friday, April 15, 2016 12:09 PM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6), (b) (7)(C)  
Subject: RE: RGV: Encroachment/Trespass (b) (7)(E) LPOE)

Good Morning (b) (6), (b) (7)(C)

Let me consult with station for their input and with my chain of command for guidance. I should have a response by the end of next week.

Respectfully,

(b) (6), (b) (7)(C)  
Operations Officer  
RGV Sector/Tactical Infrastructure  
(b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

---

From: (b) (6), (b) (7)(C)  
Sent: Friday, April 15, 2016 11:02 AM  
To: (b) (6), (b) (7)(C)  
Cc: (b) (6), (b) (7)(C)  
(b) (6)  
(b) (6)  
(b) (6)  
>  
Subject: RGV: Encroachment/Trespass (b) (7)(E) LPOE)

Good morning (b) (6), (b) (7)(C)

As you may recall from our last bi-weekly real estate call w/DOJ & USACE, USACE recently discovered



an encroachment of a chain link fence recently erected by the Texas Department of Transportation (TX DOT).

The attached exhibit shows their property line in blue, and you can see it overlaps with our fence swath (b) (7)(E) in yellow at the bottom.

**BACKGROUND:**

Basically, when TX DOT acquired the property, their title company apparently missed the fact that our Condemnation documentation was recorded – we don't know how they missed it, but they did. We have double-checked, and it's plainly in the property records.

After buying the land that was wrongly described with respect to that southern boundary, they erected a chain-link fence.

USACE recently took some measurements in the field, and the fence definitely appears to be resting within our property line.

**NEED SECTOR'S INPUT:**

(b) (5)

**PATH FORWARD:**

We consulted with OCC and DOJ, (b) (5)

(b) (5)

Once you provide us Sector's input, we'll support the necessary effort from there.

(b) (5) but we'd like your input as part of the decision process.

Thank you as always,

Very Respectfully,



(b) (6), (b) (7)(C), **MBA PMP**

Real Estate Program Manager  
LMI Government Consulting  
Border Patrol Facilities & Tactical Infrastructure  
Program Management Office  
Facilities Management and Engineering  
U.S. Customs and Border Protection

Blackberry: (b) (6), (b) (7)(C)  
(b) (6), (b) (7)(C)

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